



INTERNATIONAL PROFESSIONAL RANKING OF HIGHER EDUCATION INSTITUTIONS

2011 SURVEY

The École des Mines de Paris – MINES ParisTech – is proposing a fifth edition of its International Professional Classification of Higher Education Institutions, established on the basis of the number of alumni listed among CEOs in the 500 largest worldwide companies.¹

Original version : <http://www.mines-paristech.fr/Actualites/PR>

¹ Source: Fortune Global 500, 2010
<http://money.cnn.com/magazines/fortune/global500/2010/index.html>

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1. Choice of ranking criteria

Measuring the quality of training provided by higher education institutions rests on a variety of criteria:

- the salary and the period of delay before recruitment of graduates would seem to be one of the most relevant data for assessing the short-term quality of training courses evaluated by employers; nevertheless, the corresponding data, when they are available (which is quite rare except for MBA graduates), are essentially declared; furthermore, variations in the cost of living, from one country to another, inevitably introduce a significant bias in the classification;
- senior managerial positions occupied by alumni would also be an interesting factor for assessing the quality of alumni's academic careers; however, the definition of a senior executive may vary from one company to another; what is more, comparing the executive director of an SME with the CEO of a major international group may raise a number of problems of coherence;
- the creation of companies by graduates could also be a relevant criterion to be taken into account but, once again, the data on an international level do not exist, and achievements (companies actually created) are difficult to compare.

We have therefore chosen to adopt a simple criterion, undeclared but verifiable: **the number of alumni holding a post of chief executive officer or equivalent in one of the 500 leading international companies**, at a particular time and with the data, (companies and company leaders) of the **Fortune Global 500** classification established by *Fortune* magazine in 2010 on the basis of turnover published by international companies.

This criterion is meant to be the equivalent, as far as companies are concerned, of the criterion of "alumni having been awarded the Nobel Prize or the Fields Medal", used in the classification established by Jiaotong University in Shanghai, the former students concerned being of a similar number. However, unlike the Shanghai classification, this criterion points to the performance of the training courses provided by higher education institutions rather than performance achieved in research by those institutions.

2. Ranking methodology

The academic career for qualification in higher education of "**top executives**" (subsequently referred to as **CEOs**) has been redefined and, for each person in question, a point has been awarded to each of the various institutions which contributed to their higher education.

For example, the CEO of Wal-Mart Stores, Michael T. DUKE, graduated from Georgia Institute of Technology alone; 1 point is therefore awarded to Georgia Institute of Technology.

Conversely, the CEO of BP, Anthony B. Hayward, graduated from both Aston Univ. and Univ. Edinburgh; ½ point is therefore awarded to Aston Univ and ½ point to Univ. Edinburgh.

Some companies are run by two people. In that case, ½ point has been awarded to the academic career of each of the CEOs.

For example, Assicurazioni Generali is run by Sergio Balbino, who holds a degree from the University of Bologna, and by Giovanni Perissinotto, who holds two degrees from the University of Trieste. Therefore, ½ point was awarded to the University of Bologna and ½ point to the University of Trieste.

When it was not possible to identify all or part of the higher education of a CEO, the corresponding points were not awarded.

Christophe de MARGERIE, the CEO of Total, obtained an initial diploma at an unknown institution before graduating from ESCP-EAP; consequently, only ½ point was granted to ESCP-EAP, while the remaining ½ point was not awarded.

The points awarded to each institution for all of the 500 CEOs are then added up, so as to classify the range of institutions having contributed to the graduate training of one or several CEOs of the 500 companies listed by Fortune Global 500.

The University of Karlsruhe obtained 1½ points thanks in part to the CEO of Robert Bosch, Franz Fehrenbach (1 point) and, secondly, to the CEO of Daimler Chrysler, Dieter Zetsche (½ point).

3. Analysis of results

In 2010, the 500 companies of Fortune Global 500 were run by 508 people (eight companies had two leaders). We were able to obtain information on the higher education career of 487 of the 508 CEOs. For the other 21 (i.e. 4.1% of the total number), it was not possible to reconstitute any aspect of their academic career. For five CEOs, the assessment was only partial. Lastly, 13 CEOs had not pursued any higher education studies. The results of this academic career profile are listed in detail under paragraph 6.

This year, once again, it has not been possible to assess the academic career of European and Asian CEOs (see table 1); this has certainly been unfavourable to the higher education institutions of those continents.

Geographical zone	Number of executive directors
America (North and South)	3
Europe	7
Asia and Pacific	11

Table 1: Geographical distribution of CEOs whose higher education career has not been identified.

This methodology has made it possible to award 464.50 points to **392 higher education institutions** (as many institutions contributed to the training of several CEOs). A detailed list of these 397 institutions is to be found in annex to paragraph 7 of this study.

It may be useful to examine the results (paragraph 7) on a group basis as, for a given institution, the training provided to a CEO, whether more or less supplementary, can have a very strong impact on his/her ranking. Table 2 therefore displays the distribution of institutions according to the “equivalent number” of trained CEOs.

Comment: The very notion of classification may become virtually meaningless beyond the 58th ranking as in that case the institutions have trained less than the equivalent of 2 CEOs.

Institutions having trained the equivalent of:	Factor	Number of institutions
4 CEOs or more	Exceeding or equal to 4	15
3 CEOs or more	Exceeding or equal to 3	28
2 CEOs or more	Exceeding or equal to 2	58
1 CEOs or more	Exceeding or equal to 1	210

Table 2: Groups of institutions per “equivalent number” of trained CEOs.

4. Statistics per country

It is then possible, for each of these groups, to consider the distribution per country of the classified higher education institutions. That is the subject of the three following tables:

Top 15	Country	Number of institutions
1	Japan	5
2	USA	4
3	France	3
4	United Kingdom	2
5	South Korea	1

Table 3: Classification according to country of the number of institutions having trained the equivalent of 4 or more CEOs (Top 15).

Top 28	Country	Number of institutions
1	Japan	8
1	USA	8
3	France	6
4	United Kingdom	2
5	Austria	1
5	Brazil	1
5	South Korea	1
5	Switzerland	1

Table 4: Classification according to country of the number of institutions having trained the equivalent of 3 or more CEOs (Top 28).

Top 58	Country	Number of institutions
1	USA	18
2	Japan	9
3	France	7
4	United Kingdom	6
5	Germany	4
6	China	3
7	South Korea	2
8	Austria	1
8	Brazil	1
8	Canada	1
8	Italy	1
8	Netherlands	1
8	Spain	1
8	Sweden	1
8	Switzerland	1
8	Taiwan	1

Table 5: Classification according to country of the number of institutions having trained the equivalent of 2 or more CEOs (Top 58).

Countries can therefore be classified according to the number of points or factor obtained by their higher education institutions (table 6 – columns 1 to 3).

In South Korea, Seoul National University scored 5.17 points; Hanyang University scored 2 point; Korea University scored 0.17; the total number of points therefore ranks South Korea in twelfth position among the countries with a total of 7.33 points (as the figures have been rounded up or down).

However, it is quite clear that the results of a country are very strongly correlated to the number of companies of that country represented in Fortune Global 500 insofar as, more often than not, the companies are managed by executives who have completed most of their higher education in their country of origin.

The USA, which has 137 companies among the 500 leaders, is distinctly privileged in this classification according to country.

It may therefore be worthwhile to compare the points actually obtained by a country (obtained by “its” institutions) with those, of a theoretical nature, which it should have obtained if the CEOs of all of “its” companies had been trained exclusively in “its” universities. This comparison should provide us with an indication of the attractiveness and relevance of the higher education courses offered by each country (does it only train the CEOs of the country’s companies? does it contribute to the training of the CEOs of companies in other countries? do the CEOs of its companies seek training in other countries?).

Taking account of the 21 academic careers not accounted for, 5 academic careers partly recorded and 13 “self-taught” CEOs, it was on the basis of 464.50 points awarded by the 500 classified companies that it was possible to determine the theoretical points for each country. Thanks to this it was possible to establish a ratio between “obtained points” and “theoretical points” for each country. The results are presented in the latter part of table 6 (columns 4 and 5).

With the previous example, it was observed that South Korea had a total score of 7.33 points. In point of fact, 8.5 out of the 10 Korean companies classified among the leading 500 were accounted for. If the CEOs of these companies had all been trained in Korea, the country should have a total number of points – theoretical points – of 8.5. The ratio between “real” and “theoretical” points for Korea is therefore of 0.86 (i.e. 7.33/8.5), substantially below 1, which means that the Korean CEOs obtained on average a fifth of their higher education diplomas in other countries.

Comment: Examination of this table can also show that, with the notable exception of Austria (which have contributed to training many more CEOs than she has companies among the 500 leaders), the differences between countries are not as great; the ratio of the USA, in particular, which is only 1.13, relativizes the predominance of its training institutions.

Rank	Country	Total points obtained by the universities of the country	Total points awarded by the companies of the country	Ratio of (real) points obtained to (theoretical) points awarded
1	USA	154,58	137,00	1,13
2	Japan	64,00	68,00	0,94
3	France	40,08	36,50	1,10
4	China	35,75	40,50	0,88
5	United Kingdom	32,08	26,50	1,21
6	Germany	25,42	33,00	0,77
7	Switzerland	12,50	13,00	0,96
8	Canada	9,75	10,50	0,93
9	Spain	8,50	9,50	0,89
10	Netherlands	7,67	13,00	0,59
11	Italy	7,50	8,00	0,94
12	South Korea	7,33	8,50	0,86
13	India	7,17	7,00	1,02
14	Austria	7,00	3,00	2,33
15	Brazil	6,33	5,00	1,27
16	Belgium	5,33	5,50	0,97
17	Russia	5,00	6,00	0,83
18	Australia	4,17	8,00	0,52
19	Sweden	4,00	4,00	1,00
20	Taiwan	3,50	6,00	0,58
21	South Africa	3,33	0,00	#
22	Denmark	3,00	2,00	1,50

23	Ireland	1,50	1,00	1,50
23	New Zealand	1,50	0,00	#
25	Mexico	1,33	2,00	0,67
26	Azerbaijan	1,00	0,00	#
26	Finland	1,00	1,00	1,00
26	Poland	1,00	1,00	1,00
26	Singapore	1,00	2,00	0,50
26	Venezuela	1,00	1,00	1,00
31	Norway	0,50	1,00	0,50
32	Malaysia	0,33	1,00	0,33
32	Thailand	0,33	1,00	0,33
34	Luxembourg	0,00	1,00	0,00
34	Saudi Arabia	0,00	1,00	0,00
34	Turkey	0,00	1,00	0,00

Table 6: Classification of countries according to the total number of factors obtained by their higher education institutions (columns 1 to 3) and a comparison per country between real and theoretical factors, on the basis of the number of companies located in the country (columns 4 and 5).

5. FAQ

The numerous reactions to the previous editions of this ranking have led us to list below the main questions raised and to attempt to specify our point of view in each case.

- How do you justify recourse to a single criterion?

A single criterion for assessing the quality of higher education courses may appear very limiting. As indicated in paragraph 1, however, it is the only verifiable and reproducible characteristic that we have wanted for this classification. Everyone can in fact carry out this survey again with the same criterion and the result will not change.

- Does not the quality of a particular type of training depend on the number of future CEOs trained?

The quality of a particular training course naturally comprises many aspects. There are excellent institutions that have trained few or none CEOs in companies listed in Fortune Global 500 (the École Normale Supérieure de la rue d'Ulm is but one example). Similarly, there are excellent research institutions which have never worked with or trained Nobel laureates or winners of the Fields Medal.

In a world in which higher education is exposed to increasing international competition, such an indicator (very widely used by MBA programmes) may nonetheless be meaningful.

- The CEOs completed their studies 30 years ago; is it therefore the institutions' past which is evaluated?

Perfectly justified ... as for the Nobel laureates referred to above. Our idea is to reproduce this classification every year and to analyse trends over time. We shall certainly continue to study the past but in a dynamic manner.

- If the Shanghai ranking has the drawback of placing emphasis on research, the ranking of Mines Paris has that of emphasizing the "business" dimension; neither of the two focuses on innovation and company creation, which surely are driving factors in a country's economy?

This constitutes a very significant criticism (to our mind). As pointed out in the first paragraph, we cannot unfortunately see which criteria should be used for assessing these major factors.

- In the case of France, this classification merely underlines the fact that the CEOs have virtually all come up through the same academic programmes (Sciences Po – ENA or X – Mines or HEC); it is therefore normal that there should be a high ranking in relation to the North American and German systems in which the academic profiles are more varied.

The fact is that in the French system the "classes préparatoires" for admission to the Grandes Écoles (both in the sciences and in business) do not award any diploma. Our ranking can therefore not illustrate the variety of classes préparatoires attended by the CEOs during the first two or three years of their higher education.

Conversely, a young American student will more often than not attain his/her first degree in a local university before going to a few exceptional institutions (Harvard, Stanford, MIT, etc.) in order to obtain a Master's or MBA degree or Ph.D. Consequently, the system as such is not so very different from ours.

In the case of Germany, it has to be acknowledged that the higher education courses of the CEOs are in fact more evenly distributed which leads to a broader display of the performance of German institutions. Aware of this limitation in terms of visibility, the German Government recently decided to award an "international" status to three (and subsequently six) of its universities. This may have significant consequences for the future choices of German students with regard to their higher education.

Lastly, it should be noted that 25 French institutions are represented in the 2011 ranking, as opposed to 23 German institutions. Our higher education system does not therefore concentrate the training of its CEOs to such a degree.

- The favourable rankings of the École des Mines de Paris (MINES ParisTech) are due especially to its graduates from the Corps des Mines.

This is absolutely true of the first 2007 ranking. In this regard, it is interesting to make a detailed analysis of the points obtained by Harvard, which largely stem from the MBA. Nonetheless, this does not mean that the rest of that university is not of a very high standard.

Conversely, from 50 to 75 % of the points of MINES ParisTech are attributable to the graduates from the Master degree in Science and Executive Engineering' programme in the latest rankings.

- MINES ParisTech has established a criterion enabling it to rank well.

MINES ParisTech has conducted a survey originally aimed at ascertaining to what degree it was possible to make the Shanghai ranking evolve towards a more accurate assessment of the training goals of higher education institutions.

On that occasion, we believed it was useful to highlight the good results of French institutions at a time when the Shanghai ranking was widely and is still widely discussed, and not always to the advantage of our own schools and universities.

Furthermore, these results constitute a genuine communication tool at an international level, both for the recruitment of foreign students as well as among foreign companies which are not always very familiar with our education system.

6. The academic career of the CEOs of the 500 leading international companies

(based on Fortune Global 500, 2010)

In red: changes in relation to the 2010 survey

Each CEO obtained from 0 (indicated by “-@”) to 4 higher education diplomas. The actual title of the diplomas is not specified; the first diploma could be a Bachelor’s degree, the second a Master’s degree or a Ph.D., and the third an MBA.

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
1	Wal-Mart Stores	USA	Duke, Michael T.	1,00	Georgia Institute of Technology			
2	Royal Dutch Shell	Netherlands	Voser, Peter	1,00	Zurich Univ of Applied Sciences			
3	Exxon Mobil	USA	Tillerson, Rex W.	1,00	Univ Texas - Austin			
4	BP	GB	Hayward, Anthony B.	1,00	Aston Univ	Univ Edinburgh		
5	Toyota Motor	Japan	Toyoda, Akio	1,00	Keio Univ	Babson Coll		
6	Japan Post Holdings	Japan	Saito, Jiro	1,00	Tokyo Univ			
7	Sinopec	China	Su, Shulin	1,00	Daqing Petroleum Institute	Harbin Engineering University		
8	State Grid	China	Zhenya, Liu	1,00	Shandong Univ			
9	AXA	France	de Castries, Henri	1,00	HEC	Inst for Study of Politics - Paris	ENA	
10	China National Petroleum	China	Jiang, Jieming	1,00	Shandong Univ			
11	Chevron	USA	Watson, John S.	1,00	Univ California - Davis	Univ Chicago		
12	ING Group	Netherlands	Hommen, Jan	1,00	Univ Tilburg	Univ Tilburg		
13	General Electric	USA	Immelt, Jeffrey R.	1,00	Dartmouth Coll	Harvard Univ		
14	Total	France	de Margerie, Christophe	1,00	-?	ESCP-EAP		
15	Bank of America Corp.	USA	Moynihan, Brian T.	1,00	Brown Univ	Univ Notre Dame		
16	Volkswagen	Germany	Winterkorn, Martin	1,00	Stuttgart Univ	Stuttgart Univ	Max Planck Inst	
17	ConocoPhillips	USA	Mulva, James J.	1,00	Univ Texas - Dallas	Univ Texas - Dallas		
18	BNP Paribas	France	Prot, Baudouin	1,00	HEC	ENA		
19	Assicurazioni Generali	Italy	Balbinot, Sergio	0,50	Univ Bologna			
19	Assicurazioni Generali	Italy	Perissinotto, Giovanni	0,50	Univ Trieste	Univ Trieste		
20	Allianz	Germany	Diekmann, Michael	1,00	Univ Goettingen			
21	AT&T	USA	Stephenson, Randall L.	1,00	Univ Central Oklahoma	Univ of Oklahoma		
22	Carrefour	France	Olofsson, Lars	1,00	Univ Lund	Intl Inst for Management Development - Lausanne		
23	Ford Motor	USA	Mulally, Alan R.	1,00	Univ Kansas - Lawrence	Univ Kansas - Lawrence	Massachusetts Inst Tech (MIT)	
24	ENI	Italy	Scaroni, Paolo	1,00	Univ Bocconi - Milan	Columbia Univ		
25	J.P. Morgan Chase & Co.	USA	Dimon, James	1,00	Tufts Univ	Harvard Univ		
26	Hewlett-Packard	USA	Hurd, Mark V.	1,00	Baylor Univ			
27	E.ON	Germany	Teyssen, Johannes	1,00	Univ Goettingen	Univ Fribourg	Univ Goettingen	
28	Berkshire Hathaway	USA	Buffett, Warren E.	1,00	Univ of Nebraska - Omaha	Columbia Univ		
29	GDF Suez	France	Mestrallet, Gérard	1,00	Ecole Polytechnique	Ecole Aviation Civile	Inst for Study of Politics - Paris	ENA
30	Daimler	Germany	Zetsche, Dieter	1,00	Univ Karlsruhe	Paderborn Univ		
31	Nippon Telegraph & Telephone	Japan	Miura, Satoshi	1,00	Tokyo Univ			
32	Samsung Electronics	South Korea	Choi, Geesung	1,00	Seoul Natl Univ			
33	Citigroup	USA	Pandit, Vikram S.	1,00	Columbia Univ	Columbia Univ	Columbia Univ	Columbia Univ
34	McKesson	USA	Hammergren, John H.	1,00	Univ Minnesota - Twin Cities	Xavier Univ		
35	Verizon Communications	USA	Seidenberg, Ivan G.	1,00	City Univ New York - City Coll	Pace Univ		
36	Crédit Agricole	France	Chifflet, Jean-Paul	1,00	Inst de Haute Finance - Paris			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
37	Banco Santander	Spain	Sáenz, Alfredo	1,00	Univ Valladolid	Univ Deusto		
38	General Motors	USA	Whitacre Jr., Edward E.	1,00	Texas Tech Univ			
39	HSBC Holdings	GB	Geoghegan, Michael F.	1,00	-?			
40	Siemens	Germany	Löscher, Peter	1,00	Vienna Univ Economics Business Administration	Chinese Univ of Hong Kong	Vienna Univ Economics Business Administration	Harvard Univ
41	American International Group	USA	Benmosche, Robert	1,00	Alfred Univ			
42	Lloyds Banking Group	GB	Daniels, J. Eric	1,00	Cornell Univ	Massachusetts Inst Tech (MIT)		
43	Cardinal Health	USA	Barrett, George S.	1,00	Brown Univ	New York Univ		
44	Nestlé	Switzerland	Bulcke, Paul	1,00	Univ Louvain	Vlerick Leuven Gent Management School	Intl Inst for Management Development - Lausanne	
45	CVS Caremark	USA	Ryan, Thomas M.	1,00	Univ Rhode Island			
46	Wells Fargo	USA	Stumpf, John G.	1,00	St Cloud State Univ	Univ Minnesota - Twin Cities		
47	Hitachi	Japan	Kawamura, Takashi	1,00	Tokyo Univ			
48	Intl. Business Machines	USA	Palmisano, Samuel J.	1,00	Johns Hopkins Univ			
49	Dexia Group	Belgium	Mariani, Pierre	1,00	HEC	ENA		
50	Gazprom	Russia	Miller, Alexei B.	1,00	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance		
51	Honda Motor	Japan	Ito, Takanobu	1,00	Kyoto Univ			
52	Électricité De France	France	Proglío, Henri	1,00	HEC			
53	Aviva	GB	Moss, Andrew	1,00	Univ Oxford			
54	Petrobrás	Brazil	de Azevedo, José Gabrielli	1,00	Univ Bahia	Boston Univ		
55	Royal Bank of Scotland	GB	Hester, Stephen	1,00	Univ Oxford			
56	PDVSA	Venezuela	Ramírez Carreño, Rafael	1,00	Univ de los Andes	Univ Central de Venezuela		
57	Metro	Germany	Cordes, Eckhard	1,00	Univ Hamburg			
58	Tesco	GB	Leahy, Terry P.	1,00	Univ Manchester			
59	Deutsche Telekom	Germany	Obermann, René	1,00	-@			
60	Enel	Italy	Conti, Fulvio	1,00	Univ Roma - La Sapienza			
61	UnitedHealth Group	USA	Hemsley, Stephen J.	1,00	Fordham Univ			
62	Société Générale	France	Oudéa, Frédéric	1,00	Ecole Polytechnique	ENA		
63	Nissan Motor	Japan	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
64	Pemex	Mexico	Suárez Coppel, Juan José	1,00	Inst Tech Autonomico Mexico	Univ Chicago	Univ Chicago	
65	Panasonic	Japan	Ohtsubo, Fumio	1,00	Kansai Univ			
66	Procter & Gamble	USA	McDonald, Robert A.	1,00	US Military Academy - West Point	Univ Utah		
67	LG	South Korea	Koo, Bon Moo	0,50	Ashland Univ			
67	LG	South Korea	Kang, Yu-Sig	0,50	Seoul Natl Univ			
68	Telefónica	Spain	Izuel, César Alierta	1,00	Univ Zaragoza	Columbia Univ		
69	Sony	Japan	Stringer, Howard	1,00	Univ Oxford	Univ Oxford		
70	Kroger	USA	Dillon, David B.	1,00	Univ Kansas - Lawrence	Southern Methodist Univ		
71	Groupe BPCE	France	Pérol, François	1,00	HEC	Inst for Study of Politics - Paris	ENA	
72	Prudential	GB	Thiam, Tidjane	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris	INSEAD	
73	Munich Re Group	Germany	von Bomhard, Nikolaus	1,00	Univ Munich	Univ Regensburg		
74	Statoil	Norway	Lund, Helge	1,00	Norwegian Sch Economics and Business Administration	INSEAD		
75	Nippon Life Insurance	Japan	Okamoto, Kunie	1,00	Tokyo Univ			
76	AmerisourceBergen	USA	Yost, R. David	1,00	US Air Force Academy	Univ California - Los Angeles		
77	China Mobile Communications	China	Jianzhou, Wang	1,00	Zhejiang Univ			
78	Hyundai Motor	South Korea	Chung, Mong-Koo	1,00	Hanyang Univ			
79	Costco Wholesale	USA	Singal, James D.	1,00	San Diego City Coll			
80	Vodafone	GB	Colao, Vittorio	1,00	Univ Bocconi - Milan	Harvard Univ		
81	BASF	Germany	Hambrecht, Jürgen	1,00	Univ Tuebingen			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
82	BMW	Germany	Reithofer, Norbert	1,00	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
83	Zurich Financial Services	Switzerland	Senn, Martin	1,00	Univ Applied Sciences Northwestern Switzerland	INSEAD	Harvard Univ	
84	Valero Energy	USA	Klesse, William R.	1,00	Univ Dayton	Texas A&M Univ - Coll Station		
85	Fiat	Italy	Marchionne, Sergio	1,00	Univ Toronto	Univ Windsor	York Univ	
86	Deutsche Post	Germany	Appel, Frank	1,00	Univ Munich	Swiss Fed Inst Tech - Zurich		
87	Industrial & Commercial Bank of China	China	Kaisheng, Yang	1,00	Wuhan Univ			
88	Archer Daniels Midland	USA	Woertz, Patricia A.	1,00	Pennsylvania State Univ - Univ Park	Columbia Univ		
89	Toshiba	Japan	Sasaki, Norio	1,00	Waseda Univ			
90	Legal & General Group	GB	Breedon, Tim	1,00	Univ Oxford	London Business School		
91	Boeing	USA	McNerney, W. James Jr.	1,00	Yale Univ	Harvard Univ		
92	U.S. Postal Service	USA	Potter, John E.	1,00	Fordham Univ	Massachusetts Inst Tech (MIT)		
93	Lukoil	Russia	Alekperov, Vagit Y.	1,00	Azerbaijan Oil and Gas Inst			
94	Peugeot	France	Varin, Philippe	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
95	CNP Assurances	France	Benoist, Gilles	1,00	Inst for Study of Politics - Paris	ENA		
96	Barclays	GB	Varley, John S.	1,00	Univ Oxford	London College of Law		
97	Home Depot	USA	Blake, Francis S.	1,00	Harvard Univ	Columbia Univ		
98	Target	USA	Steinhafel, Gregg	1,00	Carroll Coll	Northwestern Univ		
99	ArcelorMittal	Luxembourg	Mittal, Lakshmi N.	1,00	Univ Calcutta			
100	Wellpoint	USA	Braly, Angela F.	1,00	Texas Tech Univ	Southern Methodist Univ		
101	RWE	Germany	Großmann, Jürgen	1,00	Tech Univ Clausthal	Univ Goettingen	Purdue Univ - West Lafayette	Tech Univ Berlin
102	UniCredit Group	Italy	Profumo, Alessandro	1,00	Univ Bocconi - Milan			
103	Aegon	Netherlands	Wynaendts, Alexander R.	1,00	Ecole Super Electricite	Univ Paris 4		
104	SK Holdings	South Korea	Chey, Tae-Won	0,50	Korea Univ	Univ Chicago	Univ Chicago	
104	SK Holdings	South Korea	Park, Young-Ho	0,50	Seoul Natl Univ	Univ Chicago	Univ Chicago	
105	France Télécom	France	Richard, Stéphane	1,00	HEC	ENA		
106	Walgreen	USA	Wasson, Gregory D.	1,00	Purdue Univ - West Lafayette			
107	Petronas	Malaysia	Shamsul Azhar, Abbas	1,00	Sains Univ Malaysia	Univ Pennsylvania	IFP Paris	
108	Johnson & Johnson	USA	Weldon, William C.	1,00	Quinnipiac Univ			
109	State Farm Insurance Cos	USA	Rust, Edward B. Jr.	1,00	Illinois Wesleyan Univ	Southern Methodist Univ		
110	Medco Health Solutions	USA	Snow, David B. Jr.	1,00	Bates Coll	Duke Univ		
111	EADS	Netherlands	Gallois, Louis	1,00	HEC	ENA		
112	Hon Hai Precision Industry	Taiwan	Guo, Tai Ming	1,00	Taipei College of Maritime Technology			
113	Deutsche Bank	Germany	Ackermann, Josef	1,00	Univ St Gallen (HSG)	Univ St Gallen (HSG)		
114	Repsol YPF	Spain	Niubó, Antonio Brufau	1,00	Univ Barcelona			
115	Microsoft	USA	Ballmer, Steven A.	1,00	Harvard Univ			
116	China Construction Bank	China	Guo, Shuqing	1,00	Nankai Univ	Tianjin Univ		
117	Itaúsa-Investimentos Itaú	Brazil	Filho, Alfredo Egydio Arruda Villela	1,00	Inst Maua of Tech	Fundação Getúlio Vargas		
118	China Life Insurance	China	Chao, Yang	1,00	Shanghai International Studies Univ	Middlesex Univ London		
119	Dai-ichi Mutual Life Insurance	Japan	Watanabe, Koichiro	1,00	Tohoku Univ			
120	Nokia	Finland	Kallasvuo, Olli-Pekka	1,00	Univ Helsinki			
121	Unilever	GB/Netherlands	Polman, Paul	1,00	Univ Groningen	Univ Cincinnati - Cincinnati	Univ Cincinnati - Cincinnati	
122	Groupe Auchan	France	Dubulle, Christophe	1,00	-@			
123	ThyssenKrupp	Germany	Schulz, Ekkehard D.	1,00	Tech Univ Clausthal	Tech Univ Clausthal	Tech Univ Clausthal	
124	Seven & I Holdings	Japan	Suzuki, Toshifumi	1,00	Chuo Univ			
125	Indian Oil	India	Bansal, Brij Mohan	1,00	Indian Inst Tech - Delhi	Indian Inst Tech - Delhi		
126	Mitsubishi UFJ Financial Group	Japan	Nagayasu, Katsunori	1,00	Tokyo Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
127	AEON	Japan	Okada, Motoya	1,00	Waseda Univ	Babson Coll		
128	Tokyo Electric Power	Japan	Shimizu, Masataka	1,00	Keio Univ			
129	Robert Bosch	Germany	Fehrenbach, Franz	1,00	Univ Karlsruhe			
130	United Technologies	USA	Chênevert, Louis	1,00	Univ Montreal			
131	Dell	USA	Dell, Michael S.	1,00	-@			
132	Saint-Gobain	France	de Chalendar, Pierre-André	1,00	ESSEC	ENA		
133	China Railway Construction	China	Li, Guorui	1,00	Southwest Jiaotong Univ Chengdu			
134	Goldman Sachs Group	USA	Blankfein, Lloyd C.	1,00	Harvard Univ	Harvard Univ		
135	Banco Bradesco	Brazil	Trabuco Cappi, Luiz Carlos	1,00	Univ Sao Paulo			
136	JX Holdings	Japan	Takahagi, Mitsunori	1,00	Hitotsubashi Univ			
137	China Railway Group	China	Li, Changjin	1,00	Central South Univ Changsha	Southwest Jiaotong Univ Chengdu		
138	Fujitsu	Japan	Mazuka, Michiyoshi	1,00	Gakushuin Univ			
139	BHP Billiton	Australia	Kloppers, Marius	1,00	Univ Pretoria	Massachusetts Inst Tech (MIT)	INSEAD	
140	Pfizer	USA	Kindler, Jeffrey B.	1,00	Tufts Univ	Harvard Univ		
141	Agricultural Bank of China	China	Xiang, Junbo	1,00	Renmin Univ of China	Nankai Univ	Peking Univ	
142	Best Buy	USA	Dunn, Brian J.	1,00	-@			
143	Bank Of China	China	Lihui, Li	1,00	Xiamen Univ	Peking Univ		
144	Marathon Oil	USA	Cazalot, Clarence P. Jr.	1,00	Louisiana State Univ - Baton Rouge			
145	Veolia Environnement	France	Frerot, Antoine	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
146	Mitsubishi	Japan	Kobayashi, Ken	1,00	Tokyo Univ			
147	A.P. Moller-Maersk Group	Denmark	Andersen, Nils Smedegaard	1,00	Univ Aarhus			
148	Banco Do Brasil	Brazil	Bendine, Aldemir	1,00	-?	-?	-?	
149	Banco Bilbao Vizcaya Argentaria	Spain	Rodríguez, Francisco González	1,00	Univ Complutense - Madrid			
150	Credit Suisse	Switzerland	Dougan, Brady W.	1,00	Univ Chicago	Univ Chicago		
151	Intesa Sanpaolo	Italy	Passera, Corrado	1,00	Univ Bocconi - Milan	Univ Pennsylvania		
152	Lowe's	USA	Niblock, Robert A.	1,00	Univ North Carolina - Charlotte			
153	Roche Group	Switzerland	Schwan, Severin	1,00	Innsbruck Univ	Innsbruck Univ	Innsbruck Univ	
154	Renault	France	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
155	PTT	Thailand	Bunsumpun, Prasert	1,00	Chulalongkorn Univ	Utah State Univ	Harvard Univ	
156	China Southern Power Grid	China	Zhao, Jianguo	1,00	Hefei Univ Tech			
157	United Parcel Service	USA	Davis, D. Scott	1,00	Portland State Univ	Univ Pennsylvania		
158	Meiji Yasuda Life Insurance	Japan	Matsuo, Kenji	1,00	Kobe Univ			
159	Lockheed Martin	USA	Stevens, Robert J.	1,00	Slippery Rock Univ Pennsylvania	Polytechnic Univ New York	Columbia Univ	
160	Novartis	Switzerland	Jimenez Jr., Joseph	1,00	Stanford Univ	Univ California - Berkeley		
161	Dow Chemical	USA	Liveris, Andrew N.	1,00	Univ Queensland			
162	Vinci	France	Huillard, Xavier	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
163	GlaxoSmithKline	GB	Witty, Andrew	1,00	Univ Nottingham			
164	Mitsui	Japan	Iijima, Masami	1,00	Yokohama Natl Univ			
165	Sears Holdings	USA	Johnson, W. Bruce	1,00	Duke Univ	Duke Univ	Duke Univ	
166	Sumitomo Life Insurance	Japan	Sato, Yoshio	1,00	Kyu Shu Univ			
167	International Assets Holding	USA	O'Connor, Sean M.	1,00	Univ Stellenbosch	Univ Cape Town		
168	Bouygues	France	Bouygues, Martin	1,00	-@			
169	Sanofi-Aventis	France	Viehlbacher, Christopher	1,00	Queen's Univ	Queen's Univ		
170	Bayer	Germany	Wenning, Werner	1,00	-@			
171	PepsiCo	USA	Nooyi, Indra K.	1,00	Madras Christian College	Indian Inst Management - Calcutta	Yale Univ	
172	Bunge	USA	Weisser, Alberto	1,00	Univ Sao Paulo			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
173	Rio Tinto Group	GB	Albanese, Tom	1.00	Univ Alaska	Univ Alaska		
174	MetLife	USA	Henrikson, C. Robert	1.00	Univ Pennsylvania	Emory Univ	Univ Pennsylvania	
175	Reliance Industries	India	Ambani, Mukesh D.	1.00	Mumbai Univ	Stanford Univ		
176	Safeway	USA	Burd, Steven A.	1.00	Carroll Coll	Univ Wisconsin - Madison		
177	Deutsche Bahn	Germany	Grube, Rüdiger	1.00	Univ Hamburg	Univ Hamburg		
178	Supervalu	USA	Herkert, Craig R.	1.00	Univ St Francis	Northern Illinois Univ		
179	Kraft Foods	USA	Rosenfeld, Irene B.	1.00	Cornell Univ	Cornell Univ	Cornell Univ	
180	Foncière Euris	France	Feraud, Pierre	1.00	HEC	Inst for Study of Politics - Paris		
181	Telecom Italia	Italy	Bernabe, Franco	1.00	Univ Turin			
182	Dongfeng Motor	China	Xu, Ping	1.00	Hefei Univ Tech			
183	UBS	Switzerland	Gruebel, Oswald J.	1.00	Intl Inst for Management Development - Lausanne			
184	Royal Ahold	Netherlands	Rishton, John	1.00	Univ Nottingham			
185	NEC	Japan	Endo, Nobuhiro	1.00	Tokyo Inst Tech	Tokyo Inst Tech		
186	Tokio Marine Holdings	Japan	Sumi, Shuzo	1.00	Waseda Univ			
187	China State Construction	China	Yi, Jun	1.00	Chongqing Jianzhu Univ			
188	Centrica	GB	Laidlaw, W Sam	1.00	Univ Cambridge	INSEAD		
189	Vivendi	France	Lévy, Jean-Bernard	1.00	Ecole Polytechnique	Ecole Natl Super Mines - Paris	Ecole Natl Super Télécom	
190	Freddie Mac	USA	Haldeman Jr., Charles E.	1.00	Dartmouth Coll	Harvard Univ	Harvard Univ	
191	Nippon Steel	Japan	Muneoka, Shoji	1.00	-?			
192	Wesfarmers	Australia	Goyder, Richard	1.00	Univ Western Australia	Harvard Univ		
193	KDDI	Japan	Onodera, Tadashi	1.00	Tohoku Univ			
194	Sysco	USA	DeLaney III, William J.	1.00	Univ Notre Dame	Univ Pennsylvania		
195	Itochu	Japan	Okafuji, Masahiro	1.00	Osaka Univ			
196	Anheuser-Busch InBev	Belgium	Brito, Carlos	1.00	Univ Fed Rio de Janeiro	Stanford Univ		
197	Apple	USA	Jobs, Steven P.	1.00	Reed Coll			
198	Woolworths	Australia	Luscombe, Michael	1.00	Monash Univ	Monash Mt Eliza Business School		
199	Walt Disney	USA	Iger, Robert A.	1.00	Ithaca Coll			
200	Cisco Systems	USA	Chambers, John T.	1.00	West Virginia Univ	Indiana Univ - Bloomington		
201	Mitsubishi Electric	Japan	Yamanishi, Kenichiro	1.00	Kyoto Univ			
202	Comcast	USA	Roberts, Brian L.	1.00	Univ Pennsylvania			
203	Sinochem	China	Deshu, Liu	1.00	Tsing Hua Univ	China Europe Intl Business School		
204	China Telecommunications	China	Xiaochu, Wang	1.00	Beijing Univ Posts Telecommunications			
205	FedEx	USA	Smith, Frederick W.	1.00	Yale Univ			
206	Marubeni	Japan	Asada, Teruo	1.00	Keio Univ			
207	Northrop Grumman	USA	Bush, Wesley G.	1.00	Massachusetts Inst Tech (MIT)	Massachusetts Inst Tech (MIT)	Univ California - Los Angeles	
208	Manulife Financial	Canada	Guloien, Donald A.	1.00	Univ Toronto			
209	Intel	USA	Otellini, Paul S.	1.00	Univ San Francisco	Univ California - Berkeley		
210	Aetna	USA	Williams, Ronald A.	1.00	Roosevelt Univ	Massachusetts Inst Tech (MIT)		
211	Rosneft Oil	Russia	Bogdanchikov, Sergei M.	1.00	Buguruslan Oil Technical School	Ufa Petroleum Inst		
212	DZ Bank	Germany	Kirsch, Wolfgang	1.00	Univ Koeln			
213	Commerzbank	Germany	Blessing, Martin	1.00	Univ Frankfurt	Univ St Gallen (HSG)	Univ Chicago	
214	SNCF	France	Pepy, Guillaume	1.00	Inst for Study of Politics - Paris	ENA		
215	Scottish & Southern Energy	GB	Marchant, Ian	1.00	Univ Durham			
216	Canon	Japan	Mitarai, Fujio	1.00	Chuo Univ			
217	Iberdrola	Spain	Sánchez Galán, José Ignacio	1.00	Univ Pontificia Comillas	Univ Pontificia Comillas	EOI Escuela de Negocios - Madrid	
218	Sumitomo Mitsui Financial Group	Japan	Kitayama, Teisuke	1.00	Tokyo Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
219	Franz Haniel	Germany	Kluge, Jurgen	1,00	Univ Koeln	Univ Duisburg Essen		
220	Old Mutual	GB	Roberts, Julian V. F.	1,00	Univ Stirling			
221	New York Life Insurance	USA	Mathas, Theodore A.	1,00	Stanford Univ	Univ Virginia		
222	BT	GB	Livingston, Ian P.	1,00	Univ Manchester			
223	Shanghai Automotive	China	Shen, Jianhua	1,00	-?			
224	China Communications Construction	China	Zhou, Jichang	1,00	Tongji Univ Shanghai			
225	Rabobank	Netherlands	Moerland, Piet	1,00	Erasmus Univ Rotterdam			
226	AstraZeneca	GB	Brennan, David R.	1,00	Gettysburg Coll			
227	Prudential Financial	USA	Strangfeld Jr, John R.	1,00	Susquehanna Univ	Univ Virginia		
228	Royal Bank of Canada	Canada	Nixon, Gordon M.	1,00	Queen's Univ			
229	Caterpillar	USA	Owens, James W.	1,00	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	
230	Sprint Nextel	USA	Hesse, Daniel R.	1,00	Univ Notre Dame	Cornell Univ		
231	Royal Philips Electronics	Netherlands	Kleisterlee, Gerard J.	1,00	Eindhoven Univ Tech			
232	Denso	Japan	Katoh, Nobuaki	1,00	Keio Univ			
233	Allstate	USA	Wilson, Thomas J.	1,00	Univ Michigan	Northwestern Univ		
234	General Dynamics	USA	Johnson, Jay L.	1,00	US Naval Academy			
235	Danske Bank Group	Denmark	Straarup, Peter	1,00	Copenhagen Univ			
236	J. Sainsbury	GB	King, Justin	1,00	Univ Bath			
237	ABB	Switzerland	Hogan, Joseph M.	1,00	Geneva Coll	Robert Morris Univ		
238	BAE Systems	GB	King, Ian	1,00	-?			
239	Mitsubishi Heavy Industries	Japan	Orniya, Hideaki	1,00	Tokyo Univ			
240	Morgan Stanley	USA	Gorman, James P.	1,00	Univ Melbourne	Univ Melbourne	Columbia Univ	
241	Nippon Mining Holdings	Japan	Takahagi, Mitsunori	1,00	Hitotsubashi Univ			
242	Noble Group	China	Leiman, Ricardo	1,00	Univ Sao Paulo	Univ Rochester	Nyenrode Business Univ	
243	Liberty Mutual Ins. Group	USA	Kelly, Edmund F.	1,00	Queen's Univ Belfast	Massachusetts Inst Tech (MIT)		
244	Sumitomo	Japan	Kato, Susumu	1,00	Kobe Univ			
245	Coca-Cola	USA	Kent, Muhtar	1,00	Univ of Hull	City Univ London		
246	Lufthansa Group	Germany	Mayrhuber, Wolfgang	1,00	Tech Coll - Steyr	Massachusetts Inst Tech (MIT)		
247	Humana	USA	McCallister, Michael B.	1,00	Louisiana Tech Univ	Pepperdine Univ		
248	Honeywell Intl.	USA	Cote, David M.	1,00	Univ New Hampshire - Durham			
249	LyondellBasell Industries	Netherlands	Gallogly, James L.	1,00	Univ Colorado - Boulder	Univ of Oklahoma	Northwestern Univ	
250	Abbott Laboratories	USA	White, Miles D.	1,00	Stanford Univ	Stanford Univ		
251	Swiss Reinsurance	Switzerland	Lippe, Stefan	1,00	Univ Mannheim			
252	China National Offshore Oil	China	Fu, Chengyu	1,00	Northeast Petroleum Institute of China	Univ Southern California		
253	JFE Holdings	Japan	Bada, Hajime	1,00	Tokyo Univ			
254	Citic Group	China	Kong, Dan	1,00	Chinese Academy of Social Sciences			
255	News Corp.	USA	Murdoch, Keith Rupert	1,00	Univ Oxford			
256	Sberbank	Russia	Gref, Herman	1,00	Omsk State Univ	St Petersburg State Univ		
257	Mizuho Financial Group	Japan	Tsakamoto, Takashi	1,00	Kyoto Univ			
258	China FAW Group	China	Xu, Jianyi	1,00	Jilin Industry Univ	Maastricht School of Management		
259	Landesbank Baden-Württemberg	Germany	Vetter, Hans-Jörg	1,00	-@			
260	HCA	USA	Bracken, Richard M.	1,00	San Diego State Univ	Virginia Commonwealth Univ		
261	Edeka Zentrale	Germany	Mosa, Markus	1,00	Univ Koeln			
262	Alliance Boots	GB	Hornby, Andrew	1,00	Univ Oxford	Harvard Univ		
263	Softbank	Japan	Son, Masayoshi	1,00	Univ California - Berkeley			
264	Sharp	Japan	Katayama, Mikio	1,00	Tokyo Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
265	Air France-KLM Group	France	Gourgeon, Pierre-Henri	1,00	Ecole Polytechnique	Ec Natl Sup Aéronautique et Espace	California Inst Tech	
266	Sunoco	USA	Elsenhans, Lynn L.	1,00	Rice Univ	Harvard Univ		
267	Hess	USA	Hess, John B.	1,00	Harvard Univ	Harvard Univ		
268	Ingram Micro	USA	Spierkel, Gregory M.E.	1,00	Carleton Univ	Georgetown Univ	INSEAD	
269	America Movil	Mexico	Hajj Aboumrads, Daniel	1,00	Univ Anahuac			
270	Fannie Mae	USA	Williams, Michael J.	1,00	Drexel Univ	Drexel Univ		
271	Power Corp. of Canada	Canada	Desmarais Jr., Paul	0,50	McGill Univ	INSEAD		
271	Power Corp. of Canada	Canada	Desmarais, Andre	0,50	Concordia Univ			
272	POSCO	South Korea	Chung, Joon-Yang	1,00	Seoul Natl Univ			
273	Koç Holding	Turkey	Turgay Durak, Osman	1,00	Northwestern Univ	Northwestern Univ		
274	Time Warner	USA	Bewkes, Jeffrey L.	1,00	Yale Univ	Stanford Univ		
275	China South Industries Group	China	Xu, Bin	1,00	Party School of Central Committee of CPC			
276	Baosteel Group	China	Lejiang, Xu	1,00	Hong Kong Univ			
277	Idemitsu Kosan	Japan	Nakano, Kazuhisa	1,00	Waseda Univ			
278	Volvo	Sweden	Johansson, Leif	1,00	Chalmers Univ Tech			
279	La Poste	France	Lefebvre, Georges	1,00	Ecole Natl Super PTT (discontinued)			
280	Johnson Controls	USA	Roell, Stephen A.	1,00	St Ambrose Univ	Northeastern Univ		
281	Cathay Life Insurance	Taiwan	Chang, Fa-te	0,50	Natl Chung Hsing Univ			
281	Cathay Life Insurance	Taiwan	Hsiung, Ming-ho	0,50	Univ Iowa			
282	State Bank of India	India	Bhatt, O.P.	1,00	Chaudhary Charan Singh Univ			
283	Kansai Electric Power	Japan	Mori, Shosuke	1,00	Kyoto Univ			
284	Delta Air Lines	USA	Anderson, Richard H.	1,00	Univ Houston	South Texas Coll of Law		
285	George Weston	Canada	Weston, W. Galen	1,00	Univ Western Ontario			
286	Poste Italiane	Italy	Sarmi, Massimo	1,00	-?			
287	Continental	Germany	Degenhart, Elmar	1,00	Stuttgart Univ	Fraunhofer Inst for Manufacturing Eng & Automation IPA		
288	Standard Life	GB	Nish, David	1,00	Univ Glasgow			
289	Bridgestone	Japan	Arakawa, Shoshi	1,00	Tokyo Univ of Foreign Languages			
290	Alstom	France	Kron, Patrick	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
291	Delhaize Group	Belgium	Beckers, Pierre-Olivier	1,00	Univ Louvain	Harvard Univ		
292	East Japan Railway	Japan	Seino, Satoshi	1,00	Tohoku Univ			
293	SABIC	Saudi Arabia	Al-Mady, Mohamed H.	1,00	Univ Colorado - Boulder	Univ Wyoming		
294	Merck	USA	Clark, Richard T.	1,00	Washington & Jefferson Coll	American Univ		
295	Medipal Holdings	Japan	Kumakura, Sadatake	1,00	Keio Univ			
296	DuPont	USA	Kullman, Ellen J.	1,00	Tufts Univ	Northwestern Univ		
297	Tyson Foods	USA	Smith, Donnie	1,00	Univ Tennessee - Knoxville			
298	Commonwealth Bank of Australia	Australia	Norris, Ralph J.	1,00	Lynfield Coll			
299	Mitsubishi Chemical Holdings	Japan	Kobayashi, Yoshimitsu	1,00	Tokyo Univ	Tokyo Univ		
300	GS Holdings	South Korea	Suh, Kyung Suk	1,00	Seoul Natl Univ			
301	L.M. Ericsson	Sweden	Vestberg, Hans	1,00	Uppsala Univ			
302	Hutchison Whampoa	China	Fok, Canning K.N.	1,00	Univ New England			
303	Vattenfall	Sweden	Josefsson, Lars G.	1,00	Chalmers Univ Tech			
304	American Express	USA	Chenault, Kenneth I.	1,00	Bowdoin Coll	Harvard Univ		
305	National Australia Bank	Australia	Clyne, Cameron A.	1,00	Univ of Sydney			
306	Korea Electric Power	South Korea	Kim, Ssang-Su	1,00	Hanyang Univ			
307	Bharat Petroleum	India	Sinha, Ashok	1,00	Indian Inst Tech - Kharagpur	Indian Inst Management		
308	Suzuki Motor	Japan	Suzuki, Osamu	1,00	Chuo Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
309	PPR	France	Pinault, François-Henri	1,00	HEC			
310	Finmeccanica	Italy	Guaraguolini, Pier Francesco	1,00	Univ Pisa			
311	TIAA-CREF	USA	Ferguson Jr, Roger W.	1,00	Harvard Univ	Harvard Univ	Harvard Univ	
312	COFCO	China	Yu, Xubo	1,00	Univ of International Business and Economics	China Europe International Business School		
313	China Huaneng Group	China	Cao, Peixi	1,00	Shandong Univ	-?		
314	Hebei Iron & Steel Group	China	Wang, Yifang	1,00	Wuhan Univ of Science and Tech			
315	China Metallurgical Group	China	Wang, Weimin	1,00	Academy of Armored Forces Engineering			
316	Samsung Life Insurance	South Korea	Lee, Soo Chang	1,00	Seoul Natl Univ			
317	CHS	USA	Johnson, John D.	1,00	Black Hills State Univ			
318	TNK-BP Holding	Russia	Fridman, Mikhail	1,00	Moscow Inst of Steel and Alloys			
319	Rite Aid	USA	Sammons, Mary F.	1,00	Marylhurst Univ			
320	Westpac Banking	Australia	Kelly, Gail P.	1,00	Univ Cape Town	Univ Cape Town	Univ of Witwatersrand	
321	KFW Bankengruppe	Germany	Schröder, Ulrich	1,00	Univ Muenster	Univ Illinois	Univ Muenster	
322	Hochtief	Germany	Lütkestratkötter, Herbert	1,00	Tech Univ Aachen	Tech Univ Aachen	Tech Univ Aachen	
323	Groupama	France	Azéma, Jean	1,00	Ecole Super Agriculture - Purpan	Centre National Etudes Super Sécurité Sociale		
324	Cepsa	Spain	de Riberolles, Dominique	1,00	-?	Univ Washington - Seattle		
325	Enterprise GP Holdings	USA	Cunningham, Ralph S.	1,00	Auburn Univ	Ohio State Univ	Ohio State Univ	
326	GasTerra	Netherlands	Lankhorst, Gertjan J.	1,00	Vrije Universiteit Amsterdam			
327	Quanta Computer	Taiwan	Lam, Barry	1,00	Natl taiwan Univ	Natl Taiwan Univ		
328	Massachusetts Mutual Life Insurance	USA	Crandall, Roger W.	1,00	Univ Vermont	Univ Pennsylvania		
329	T&D Holdings	Japan	Miyato, Naoteru	1,00	Keio Univ			
330	Aviation Industry Corp. Of China	China	Lin, Zuoming	1,00	Nanjing Univ of Aeronautics & Astronautics			
331	Philip Morris International	USA	Camilleri, Louis C.	1,00	Univ Lausanne			
332	China Minmetals	China	Zhou, Zhongshu	1,00	Shanghai International Studies Univ			
333	OMV Group	Austria	Ruttensdorfer, Wolfgang	1,00	Vienna Univ Economics Business Administration			
334	Raytheon	USA	Swanson, William H.	1,00	California Polytech State Univ			
335	Express Scripts	USA	Paz, George	1,00	Univ Missouri - Columbia	Univ Missouri - Columbia		
336	Hartford Financial Services	USA	McGee, Liam E.	1,00	Univ San Diego	Pepperdine Univ	Loyola Marymount Univ Los Angeles	
337	Travelers Cos.	USA	Fishman, Jay S.	1,00	Univ Pennsylvania	Univ Pennsylvania		
338	Christian Dior	France	Toledano, Sidney	1,00	Ecole Centrale - Paris			
339	Publix Super Markets	USA	Crenshaw, William E.	1,00	Baylor Univ			
340	Amazon.com	USA	Bezos, Jeffrey P.	1,00	Princeton Univ			
341	Wolseley	GB	Meakins, Ian K.	1,00	Univ Cambridge			
342	L'Oréal	France	Agon, Jean-Paul	1,00	HEC			
343	Staples	USA	Sargent, Ronald L.	1,00	Harvard Univ	Harvard Univ		
344	William Morrison Supermarkets	GB	Phillips, Dalton	1,00	Univ Coll Dublin	Harvard Univ		
345	Bayerische Landesbank	Germany	Häusler, Gerd	1,00	Univ Frankfurt	Univ Geneva		
346	ACS	Spain	Rodríguez, Florentino Pérez	1,00	Univ Polytechnic Madrid			
347	Sun Life Financial	Canada	Stewart, Donald A.	1,00	Univ Glasgow			
348	China North Industries Group	China	Zhang, Guoqing	1,00	-?	Tsing Hua Univ		
349	CRH	Ireland	Lee, Myles	1,00	Univ Coll Cork			
350	Flextronics International	Singapore	McNamara, Michael M.	1,00	Univ Cincinnati - Cincinnati	Santa Clara Univ		
351	Chubu Electric Power	Japan	Mita, Toshio	1,00	Seikei Univ			
352	Sinosteel	China	Huang, Tianwen	1,00	Shanghai Maritime University			
353	Wilmar International	Singapore	Kuok, Khoo Hong	1,00	National Univ of Singapore			
354	Hindustan Petroleum	India	Balakrishnan, Arun	1,00	Indian Inst Management			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
355	Google	USA	Schmidt, Eric E.	1,00	Princeton Univ	Univ California - Berkeley	Univ California - Berkeley	
356	Shenhua Group	China	Zhang, Yuzhuo	1,00	Shandong Univ Science Tech	China Coal Research Inst	Univ of Science & Tech Beijing	
357	Mapfre Group	Spain	Martinez, José Manuel	1,00	Univ Polytechnic Madrid			
358	Hanwha	South Korea	Kim, Seung Yuon	1,00	-?			
359	Fujifilm Holdings	Japan	Komori, Shigetaka	1,00	Tokyo Univ			
360	Macy's	USA	Lundgren, Terry J.	1,00	Univ Arizona			
361	KBC Group	Belgium	Vanhevel, Jan	1,00	Katolieke Univ Leuven	Katolieke Univ Leuven	INSEAD	
362	International Paper	USA	Faraci, John V. Jr.	1,00	Denison Univ	Univ Michigan - Ann Arbor		
363	Vale	Brazil	Agnelli, Roger	1,00	Fundação Armando Álvares Penteado - Sao Paulo			
364	Mazda Motor	Japan	Yamanouchi, Takashi	1,00	Keio Univ			
365	Ageas	Belgium/Netherlands	de Smet, Bart	1,00	Katolieke Univ Leuven	Katolieke Univ Leuven		
366	Oracle	USA	Ellison, Lawrence J.	1,00	-@			
367	Norddeutsche Landesbank	Germany	Dunkel, Gunter	1,00	Vienna Univ Economics Business Administration	Vienna Univ Economics Business Administration	Univ Vienna	
368	China United Network Communications	China	Chang, Xiaobing	1,00	Nanjing Univ of Post & Telecommunications	Tsing Hua Univ	Hong Kong Polytech Univ	
369	Accenture	USA	Green, William D.	1,00	Dean Coll	Babson Coll		
370	3M	USA	Buckley, George W.	1,00	Univ Huddersfield	Univ Huddersfield		
371	People's Insurance Co. Of China	China	Wu, Yan	1,00	Xinjiang Univ of Finance & Economics	Chinese Academy of Social Sciences		
372	Deere	USA	Allen, Samuel R.	1,00	Purdue Univ - West Lafayette			
373	Cosmo Oil	Japan	Kimura, Yaichi	1,00	Waseda Univ			
374	Migros	Switzerland	Bolliger, Herbert	1,00	Univ Zurich			
375	Hyundai Heavy Industries	South Korea	Lee, Jai-Seong	0,50	-?			
375	Hyundai Heavy Industries	South Korea	Min, Keh-Sik	0,50	Seoul Natl Univ			
376	Maruhan	Japan	Han, Chang-Woo	1,00	Hosei Univ			
377	Imperial Tobacco Group	GB	Davis, Gareth	1,00	Univ Sheffield			
378	McDonald's	USA	Skinner, James A.	1,00	Univ Miami			
379	Xstrata	Switzerland	Davis, Michael L.	1,00	Rhodes Univ			
380	Schlumberger	USA	Gould, Andrew	1,00	Univ Wales - Swansea			
381	Heraeus Holding	Germany	Heinrich, Frank	1,00	Tech Univ Berlin	Tech Univ Berlin		
382	Jardine Matheson	China	Nightingale, Anthony	1,00	Univ Cambridge			
383	Ping An Insurance	China	Ma, Mingzhe	1,00	-?	Zhongnan Univ of Economics & Law		
384	National Grid	GB	Holliday, Steven	1,00	Univ Nottingham	IMD International		
385	Suncor Energy	Canada	George, Richard L.	1,00	Colorado State Univ	Univ Houston	Harvard Univ	
386	Alfresa Holdings	Japan	Ishiguro, Denroku	1,00	Univ Toyama			
387	British American Tobacco	GB	Adams, Paul	1,00	-@			
388	Aisin Seiki	Japan	Fujimori, Fumio	1,00	Okayama Univ			
389	Tech Data	USA	Dutkowsky, Robert M.	1,00	Cornell Univ			
390	Lafarge	France	Lafont, Bruno	1,00	HEC	ENA		
391	Motorola	USA	Brown, Gregory Q.	0,50	Rutgers Univ			
391	Motorola	USA	Jha, Sanjay K.	0,50	Univ Liverpool	Univ Strathclyde		
392	Bertelsmann	Germany	Ostrowski, Hartmut	1,00	Univ Bielefeld			
393	Fluor	USA	Boeckmann, Alan L.	1,00	Univ Arizona			
394	Schneider Electric	France	Tricoire, Jean-Pascal	1,00	ESEO Angers	EM Lyon		
395	China Resources National	China	Qiao, Shi Bo	1,00	Jilin Univ			
396	Eli Lilly	USA	Lechleiter, John C.	1,00	Xavier Univ	Harvard Univ	Harvard Univ	
397	Huawei Technologies	China	Ren, Zhengfēi	1,00	Chongqing Jianzhu Univ			
398	PKN Orlen Group	Poland	Krawiec, Dariusz Jacek	1,00	Poznan Univ of Economics			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
399	Australia & New Zealand Banking	Australia	Smith, Michael	1,00	City Univ London			
400	Onex	Canada	Schwartz, Gerald W.	1,00	Univ Manitoba	Univ Manitoba	Harvard Univ	
401	Toronto-Dominion Bank	Canada	Clark, W. Edmund	1,00	Univ Toronto	Harvard Univ	Harvard Univ	
402	Ricoh	Japan	Kondo, Shiro	1,00	Niigata Univ			
403	Yamada Denki	Japan	Yamada, Noboru	1,00	-?			
404	Coca-Cola Enterprises	USA	Brock, John F.	1,00	Georgia Institute of Technology	Georgia Institute of Technology		
405	Bristol-Myers Squibb	USA	Cornelius, James M.	1,00	Michigan State Univ	Michigan State Univ		
406	Energie Baden-Württemberg	Germany	Villis, Hans-Peter	1,00	-?			
407	Showa Shell Sekiyu	Japan	Arai, Jun	1,00	-?			
408	Northwestern Mutual	USA	Zore, Edward J.	1,00	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee		
409	Nordea Bank	Sweden	Clausen, Christian	1,00	-?			
410	Tata Steel	India	Nerurkar, H.M.	1,00	Coll of Engineering Pune			
411	DirectTV Group	USA	White, Miles D.	1,00	Boston Coll	Johns Hopkins Univ		
412	China Datang Group	China	Chen, Jinhang	1,00	-?			
413	Oil & Natural Gas	India	Sharma, R.S.	1,00	-?			
414	Bank of Nova Scotia	Canada	Waugh, Richard E.	1,00	Univ Manitoba	York Univ		
415	Jiangsu Shagang Group	China	Shen, Wenrong	1,00	-@			
416	Japan Tobacco	Japan	Kimura, Hiroshi	1,00	Kyoto Univ			
417	MS & AD Insurance Group Holdings	Japan	Egashira, Toshiaki	1,00	Keio Univ			
418	Alcatel-Lucent	France	Verwaayen, Bernardus J.	1,00	Univ Utrecht			
419	Standard Chartered Bank	GB	Sands, Peter	1,00	Univ Oxford	Harvard Univ		
420	Emerson Electric	USA	Farr, David N.	1,00	Wake Forest Univ	Vanderbilt Univ		
421	Anglo American	GB	Carroll, Cynthia	1,00	Skidmore College	Univ Kansas - Lawrence	Harvard Univ	
422	Groupe Danone	France	Riboud, Franck	1,00	Swiss Fed Inst Tech - Lausanne			
423	Nationwide	USA	Rasmussen, Stephen S.	1,00	Univ Iowa			
424	Compass Group	GB	Cousins, Richard	1,00	Univ Sheffield	Univ Lancaster		
425	Gas Natural SDG	Spain	Villaseca Marco, Rafael	1,00	Univ Polytechnic Catalunya	Univ Navarra		
426	Michelin	France	Rollier, Michel	1,00	Inst for Study of Politics - Paris			
427	Adecco	Switzerland	De Maeseneire, Patrick	1,00	Solvay Brussels School of Economics and Management	Univ Ghent	London Business School	INSEAD
428	Wuhan Iron & Steel	China	Deng, Qilin	1,00	-?			
429	Kirin Holdings	Japan	Miyake, Senji	1,00	Keio Univ			
430	Heineken Holding	Netherlands	van Boxmeer, Jean-François	1,00	Facultés Universitaires Notre Dame de la Paix			
431	Compal Electronics	Taiwan	Chen, Ruicong	1,00	-?			
432	Premafin Finanziaria	Italy	Ligresti, Giulia Maria	1,00	-?			
433	TJX	USA	Meyrowitz, Carol M.	1,00	-?			
434	CPC	Taiwan	Chu, S.H.	1,00	-?			
435	AMR	USA	Arpey, Gerard J.	1,00	Univ Texas - Austin	Univ Texas - Austin		
436	Aluminium Corp of China	China	Xiong, Weiping	1,00	Central South Univ Changsha	Central South Univ Changsha		
437	Sodexo	France	Landel, Michel	1,00	European Business School Paris			
438	Sumitomo Electric Industries	Japan	Matsumoto, Masayoshi	1,00	Hitotsubashi Univ			
439	Fresenius	Germany	Schneider, Ulf M.	1,00	Univ St Gallen (HSG)	Univ St Gallen (HSG)	Harvard Univ	
440	Bank of Communications	China	Niu, Ximing	1,00	Central Univ Finance & Economics	Harbin Inst Tech		
441	AREVA	France	Lauvergeon, Anne	1,00	Ecole Normale Supérieure - Paris	Ecole Natl Super Mines - Paris		
442	Tata Motors	India	Forster, Carl Peter	1,00	Univ Bonn	Tech Univ Munich		
443	U.S. Bancorp	USA	Davis, Richard K.	1,00	California State Univ - Fullerton			
444	Co-operative Group	GB	Marks, Peter	1,00	-@			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
445	NKJS Holdings	Japan	Sakurada, Kengo	1,00	Waseda Univ			
446	Holcim	Switzerland	Akermann, Markus	1,00	Univ St Gallen (HSG)	Univ Sheffield		
447	GMAC	USA	Carpenter, Michael A.	1,00	Univ Nottingham	Harvard Univ		
448	Bombardier	Canada	Beaudoin, Pierre	1,00	McGill Univ			
449	TUI	Germany	Frenzel, Michael	1,00	Univ Bochum			
450	Akzo Nobel	Netherlands	Wijers, Hans	1,00	Univ Groningen	Erasmus Univ Rotterdam		
451	PNC Financial Services Group	USA	Rohr, James E.	1,00	Univ Notre Dame	Ohio State Univ		
452	Formosa Petrochemicals	Taiwan	Wang, Wilfred	1,00	Univ of London			
453	Nike	USA	Parker, Mark G.	1,00	Pennsylvania State Univ - Univ Park			
454	Murphy Oil	USA	Wood, David M.	1,00	Univ Nottingham			
455	Kimberly-Clark	USA	Falk, Thomas J.	1,00	Univ Wisconsin - Madison	Stanford Univ		
456	Eiffage	France	Roverato, Jean-François	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
457	Henkel	Germany	Rorsted, Kasper	1,00	Copenhagen Business School			
458	Telstra	Australia	Thodey, David	1,00	Victoria Univ	Northwestern Univ		
459	Royal KPN	Netherlands	Scheepbouwer, A.J.	1,00	-?			
460	Sistema	Russia	Melamed, Leonid	1,00	Moscow Medical Academy			
461	Alcoa	USA	Kleinfeld, Klaus	1,00	Univ Goettingen	Univ Würzburg		
462	Suzuken	Japan	Bessho, Yoshiki	1,00	Kyoto Univ			
463	Boehringer Ingelheim	Germany	Barner, Andreas	1,00	Univ Fribourg	Swiss Fed Inst Tech - Zurich		
464	Plains All Amer. Pipeline	USA	Armstrong, Greg L.	1,00	Southeastern Oklahoma State Univ			
465	Asustek Computer	Taiwan	Shen, Jerry	1,00	Natl Taiwan Univ			
466	Erste Bank	Austria	Treichl, Andreas	1,00	Univ Vienna			
467	Cigna	USA	Cordani, David M.	1,00	Texas A&M Univ - Coll Station	Univ Hartford		
468	Nippon Yusen	Japan	Kudo, Yasumi	1,00	Keio Univ			
469	Aflac	USA	Amos, Daniel P.	1,00	Univ Georgia			
470	Evonik Industries	Germany	Engel, Klaus	1,00	Univ Bochum	Univ Bochum		
471	Ultrapar Holdings	Brazil	Wongtschowski, Pedro	1,00	Univ Sao Paulo	Univ Sao Paulo	Univ Sao Paulo	
472	Gruppo Mediolanum	Italy	Doris, Ennio	1,00	-@			
473	Kobe Steel	Japan	Sato, Hiroshi	1,00	Kyu Shu Univ			
474	Tohoku Electric Power	Japan	Takahashi, Hiroaki	1,00	Tohoku Univ			
475	Thales Group	France	Vigneron, Luc	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
476	Skanska	Sweden	Karlström, Johan	1,00	KTH Royal Inst Tech	Harvard Univ		
477	China Guodian	China	Zhu, Yongpeng	1,00	Northeast Dianli Univ			
478	Time Warner Cable	USA	Britt, Glenn A.	1,00	Dartmouth Coll	Dartmouth Coll		
479	Sanyo Electric	Japan	Sano, Seiichiro	1,00	Kwansei Gakuin Univ			
480	Fomento de Construcciones	Spain	Falcones Jaquotot, Baldomero	1,00	Univ of Navarra	Univ of Navarra		
481	Kajima	Japan	Nakamura, Mitsuyoshi	1,00	Keio Univ			
482	Cie Nationale à Portefeuille	Belgium	Samyn, Gilles	1,00	Univ Libre Bruxelles			
483	United Services Automobile Association	USA	Robles Jr., Josue	1,00	Kent State Univ	Indiana State Univ		
484	J.C. Penney	USA	Ulman III, Myron E.	1,00	Univ Cincinnati - Cincinnati			
485	Sumitomo Chemical	Japan	Hirose, Hiroshi	1,00	Kobe Univ			
486	Strabag	Austria	Haselsteiner, Hans Peter	1,00	Vienna Univ Economics Business Administration	Vienna Univ Economics Business Administration		
487	Acer	Taiwan	Lanci, Gianfranco	1,00	Polytechnic Univ Turin			
488	Magna International	Canada	Walker, Donald J.	0,50	Univ Waterloo Ontario			
488	Magna International	Canada	Wolf, Siegfried	0,50	-@			
489	Daiwa House Industry	Japan	Murakami, Kenji	1,00	Ritsumeikan Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4 th HEI
490	MAN Group	Germany	Pachta-Reyhofen, Georg	1,00	Vienna Univ Tech	Vienna Univ Tech		
491	Exelon	USA	Rowe, John W.	1,00	Univ Wisconsin - Madison	Univ Wisconsin - Madison		
492	Tyco International	USA	Breen, Edward D. Jr.	1,00	Grove City Coll			
493	Coop	Switzerland	Loosli, Hansueli	1,00	Univ St Gallen (HSG)			
494	Randstad Holding	Netherlands	Noteboom, Ben	1,00	Erasmus Univ Rotterdam	Cranfield Univ		
495	Kohl's	USA	Mansell, Kevin B.	1,00	Univ Missouri			
496	JBS	Brazil	Batista, Joesley M.	1,00	-?			
497	Shimizu	Japan	Miyamoto, Yoichi	1,00	Tokyo Univ			
498	Whirlpool	USA	Fettig, Jeff M.	1,00	Indiana Univ - Bloomington			
499	Suez Environnement	France	Chaussade, Jean-Louis	1,00	Ecole Speciale Travaux Publics	Univ Paris 4	Inst for Study of Polittics - Paris	Harvard Univ
500	Dai Nippon Printing	Japan	Kitajima, Yoshitoshi	1,00	Keio Univ			

7. The 392 leading higher education institutions in 2011

(based on Fortune Global 500, 2010)

In red: French institutions

Rank	Institution	Given Name	Country	Score
1	Harvard Univ	Harvard Univ	USA	17,00
2	Tokyo Univ	Tokyo Univ	Japan	13,00
3	Keio Univ	Keio Univ	Japan	11,50
4	HEC	HEC	France	6,67
5	Kyoto Univ	Kyoto Univ	Japan	6,00
5	Univ Oxford	Univ Oxford	United Kingdom	6,00
7	Ecole Polytechnique	Ecole Polytechnique	France	5,75
8	Waseda Univ	Waseda Univ	Japan	5,50
9	ENA	ENA	France	5,42
10	Seoul Natl Univ	Seoul Natl Univ	South Korea	5,17
11	Univ Pennsylvania	Univ Pennsylvania	USA	5,00
12	Columbia Univ	Columbia	USA	4,17
13	Stanford Univ	Stanford Univ	USA	4,00
13	Tohoku Univ	Tohoku Univ	Japan	4,00
13	Univ Nottingham	Nottingham Univ	United Kingdom	4,00
16	Massachusetts Inst Tech (MIT)	Massachusetts Inst Tech (MIT)	USA	3,83
17	Inst for Study of Politics - Paris	Sciences Po Paris	France	3,67
18	Univ St Gallen (HSG)	Univ St Gallen (HSG)	Switzerland	3,50
19	Univ Sao Paulo	Univ Sao Paulo	Brazil	3,33
19	Northwestern Univ	Northwestern Univ	USA	3,33
21	INSEAD	INSEAD	France	3,17
21	Univ Chicago	Univ Chicago	USA	3,17
21	Ecole Natl Super Mines - Paris	MINES ParisTech	France	3,17
21	Vienna Univ Economics Business Administration	WU Wien	Austria	3,17
25	Chuo Univ	Chuo Univ	Japan	3,00
25	Cornell Univ	Cornell Univ	USA	3,00
25	Hitotsubashi Univ	Hitotsubashi Univ	Japan	3,00
25	Kobe Univ	Kobe Univ	Japan	3,00
29	Univ California - Berkeley	Univ California - Berkeley	USA	2,67
30	Shandong Univ	Shandong Univ	China	2,50
30	Univ Bocconi - Milan	Univ Bocconi - Milan	Italy	2,50
30	Univ Cambridge	Univ Cambridge	United Kingdom	2,50
30	Univ Koeln	Univ Koeln	Germany	2,50
34	Univ Goettingen	Univ Goettingen	Germany	2,42
35	Yale Univ	Yale Univ	USA	2,33
36	Purdue Univ - West Lafayette	Purdue Univ - West Lafayette	USA	2,25
37	Univ Cincinnati - Cincinnati	Univ Cincinnati - Cincinnati	USA	2,17
38	Baylor Univ	Baylor Univ	USA	2,00
38	Chalmers Univ Tech	Chalmers Univ Tech	Sweden	2,00
38	Chongqing Jianzhu Univ	Chongqing Jianzhu Univ	China	2,00
38	Ecole Natl Ponts et Chaussees	Ecoles des Ponts ParisTech	France	2,00
38	Erasmus Univ Rotterdam	Erasmus Univ Rotterdam	Netherlands	2,00
38	Georgia Institute of Technology	Georgia Institute of Technology	USA	2,00
38	Hanyang Univ	Hanyang Univ	South Korea	2,00

Rank	Institution	Given Name	Country	Score
38	Hefei Univ Tech	Hefei Univ Tech	China	2,00
38	Kyu Shu Univ	Kyu Shu Univ	Japan	2,00
38	Natl taiwan Univ	Natl Taiwan Univ	Taiwan	2,00
38	Queen's Univ	Queen's Univ	Canada	2,00
38	Univ Arizona	Univ Arizona	USA	2,00
38	Univ Bochum	Univ Bochum	Germany	2,00
38	Univ Glasgow	Univ Glasgow	United Kingdom	2,00
38	Univ Hamburg	Univ Hamburg	Germany	2,00
38	Univ Manchester	Univ Manchester	United Kingdom	2,00
38	Univ Notre Dame	Univ Notre Dame	USA	2,00
38	Univ Polytechnic Madrid	Univ Politecnica Madrid	Spain	2,00
38	Univ Sheffield	Univ Sheffield	United Kingdom	2,00
38	Univ Texas - Austin	Univ Texas - Austin	USA	2,00
38	Univ Wisconsin - Madison	Univ Wisconsin - Madison	USA	2,00
59	Dartmouth Coll	Dartmouth Coll	USA	1,83
59	Intl Inst for Management Development - Lausanne	Intl Inst for Management Development - Lausanne	Switzerland	1,83
61	Katolieke Univ Leuven	Katolieke Univ Leuven	Belgium	1,67
61	Univ Toronto	Univ Toronto	Canada	1,67
63	Babson Coll	Babson Coll	USA	1,50
63	Central South Univ Changsha	Central South Univ Changsha	China	1,50
63	Chinese Academy of Social Sciences	Chinese Academy of Social Sciences	China	1,50
63	City Univ London	City Univ London	United Kingdom	1,50
63	Fordham Univ	Fordham Univ	USA	1,50
63	Indian Inst Management	Indian Inst Management	India	1,50
63	Indiana Univ - Bloomington	Indiana Univ - Bloomington	USA	1,50
63	Johns Hopkins Univ	Johns Hopkins Univ	USA	1,50
63	Pennsylvania State Univ - Univ Park	Pennsylvania State Univ - Univ Park	USA	1,50
63	Shanghai International Studies Univ	Shanghai International Studies Univ	China	1,50
63	Southern Methodist Univ	Southern Methodist Univ	USA	1,50
63	Southwest Jiaotong Univ Chengdu	Southwest Jiaotong Univ Chengdu	China	1,50
63	Texas Tech Univ	Texas Tech Univ	USA	1,50
63	Tufts Univ	Tufts Univ	USA	1,50
63	Univ Iowa	Univ Iowa	USA	1,50
63	Univ Karlsruhe	Univ Karlsruhe	Germany	1,50
63	Duke Univ	Duke Univ	USA	1,50
63	Tech Univ Munich	Tech Univ Munich	Germany	1,50
63	Univ Kansas - Lawrence	Univ Kansas - Lawrence	USA	1,50
82	Princeton Univ	Princeton Univ	USA	1,33
82	Tsing Hua Univ	Tsing Hua Univ	China	1,33
82	Univ Vienna	Univ of Vienna	Austria	1,33
85	McGill Univ	McGill Univ	Canada	1,25
85	Tech Univ Berlin	Tech Univ Berlin	Germany	1,25
85	Tech Univ Clausthal	Tech Univ Clausthal	Germany	1,25
88	Ohio State Univ	Ohio State Univ	USA	1,17
88	Stuttgart Univ	Stuttgart Univ	Germany	1,17
88	Univ Cape Town	Univ Cape Town	South Africa	1,17
88	Univ Manitoba	Univ Manitoba	Canada	1,17
92	Academy of Armored Forces Engineering	Academy of Armored Forces Engineering	China	1,00
92	Alfred Univ	Alfred Univ	USA	1,00

Rank	Institution	Given Name	Country	Score
92	Azerbaijan Oil and Gas Inst	Azerbaijan Oil and Gas Inst	Azerbaijan	1,00
92	Beijing Univ Posts Telecommunications	Beijing Univ Posts Telecommunications	China	1,00
92	Black Hills State Univ	Black Hills State Univ	USA	1,00
92	Brown Univ	Brown Univ	USA	1,00
92	California Polytech State Univ	California Polytech State Univ	USA	1,00
92	California State Univ - Fullerton	California State Univ - Fullerton	USA	1,00
92	Carroll Coll	Carroll Coll	USA	1,00
92	Chaudhary Charan Singh Univ	Chaudhary Charan Singh Univ	India	1,00
92	Coll of Engineering Pune	Coll of Engineering Pune	India	1,00
92	Copenhagen Business School	Copenhagen Business School	Denmark	1,00
92	Copenhagen Univ	Copenhagen Univ	Denmark	1,00
92	Drexel Univ	Drexel Univ	USA	1,00
92	Ecole Centrale - Paris	Ecole Centrale Paris	France	1,00
92	Ecole Natl Super PTT (discontinued)	Ecole Natl Super PTT (discontinued)	France	1,00
92	Eindhoven Univ Tech	Eindhoven Univ Tech	Netherlands	1,00
92	European Business School Paris	European Business School Paris	France	1,00
92	Facultés Universitaires Notre Dame de la Paix	Facultés Universitaires Notre Dame de la Paix	Belgium	1,00
92	Fundaç�o Armando �lvares Pentead� - Sao Paulo	Fundaç�o Armando �lvares Pentead� - Sao Paulo	Brazil	1,00
92	Gakushuin Univ	Gakushuin Univ	Japan	1,00
92	Gettysburg Coll	Gettysburg Coll	USA	1,00
92	Grove City Coll	Grove City Coll	USA	1,00
92	Hong Kong Univ	Hong Kong Univ	China	1,00
92	Hosei Univ	Hosei Univ	Japan	1,00
92	Indian Inst Tech - Delhi	Indian Inst Tech - Delhi	India	1,00
92	Innsbruck Univ	Innsbruck Univ	Austria	1,00
92	Inst de Haute Finance - Paris	IHFi	France	1,00
92	Ithaca Coll	Ithaca Coll	USA	1,00
92	Jilin Univ	Jilin Univ	China	1,00
92	Kansai Univ	Kansai Univ	Japan	1,00
92	Kwansei Gakuin Univ	Kwansei Gakuin Univ	Japan	1,00
92	Louisiana State Univ - Baton Rouge	Louisiana State Univ - Baton Rouge	USA	1,00
92	Lynfield Coll	Lynfield Coll	New Zealand	1,00
92	Marylhurst Univ	Marylhurst Univ	USA	1,00
92	Michigan State Univ	Michigan State Univ	USA	1,00
92	Moscow Inst of Steel and Alloys	Moscow Inst of Steel and Alloys	Russia	1,00
92	Moscow Medical Academy	Moscow Medical Academy	Russia	1,00
92	Nanjing Univ of Aeronautics & Astronautics	Nanjing Univ of Aeronautics & Astronautics	China	1,00
92	National Univ of Singapore	National Univ of Singapore	Singapore	1,00
92	Niigata Univ	Niigata Univ	Japan	1,00
92	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	USA	1,00
92	Northeast Dianli Univ	Northeast Dianli Univ	China	1,00
92	Okayama Univ	Okayama Univ	Japan	1,00
92	Osaka Univ	Osaka Univ	Japan	1,00
92	Party School of Central Committe of CPC	Party School of Central Committe of CPC	China	1,00
92	Polytechnic Univ Turin	Polytechnic Univ Turin	Italy	1,00
92	Poznan Univ of Economics	Poznan Univ of Economics	Poland	1,00
92	Quinnipiac Univ	Quinnipiac Univ	USA	1,00
92	Reed Coll	Reed Coll	USA	1,00
92	Rhodes Univ	Rhodes Univ	South Africa	1,00

Rank	Institution	Given Name	Country	Score
92	Ritsumeikan Univ	Ritsumeikan Univ	Japan	1,00
92	San Diego City Coll	San Diego City Coll	USA	1,00
92	Seikei Univ	Seikei Univ	Japan	1,00
92	Shanghai Maritime University	Shanghai Maritime University	China	1,00
92	Southeastern Oklahoma State Univ	Southeastern Oklahoma State Univ	USA	1,00
92	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance	Russia	1,00
92	Swiss Fed Inst Tech - Lausanne	EPFL - Lausanne	Switzerland	1,00
92	Swiss Fed Inst Tech - Zurich	ETHZ - Zurich	Switzerland	1,00
92	Taipei College of Maritime Technology	Taipei College of Maritime Technology	Taiwan	1,00
92	Tech Univ Aachen	RWTH Aachen	Germany	1,00
92	Texas A&M Univ - Coll Station	Texas A&M Univ - Coll Station	USA	1,00
92	Tokyo Inst Tech	Tokyo Inst Tech	Japan	1,00
92	Tokyo Univ of Foreign Languages	Tokyo Univ of Foreign Languages	Japan	1,00
92	Tongji Univ Shanghai	Tongji Univ Shanghai	China	1,00
92	Univ Aarhus	Univ Aarhus	Denmark	1,00
92	Univ Alaska	Univ Alaska	USA	1,00
92	Univ Anahuac	Univ Anahuac	Mexico	1,00
92	Univ Barcelona	Univ Barcelona	Spain	1,00
92	Univ Bath	Univ Bath	United Kingdom	1,00
92	Univ Bielefeld	Univ Bielefeld	Germany	1,00
92	Univ Calcutta	Univ Calcutta	India	1,00
92	Univ Coll Cork	Univ Coll Cork	Ireland	1,00
92	Univ Complutense - Madrid	Univ Complutense - Madrid	Spain	1,00
92	Univ Durham	Univ Durham	United Kingdom	1,00
92	Univ Georgia	Univ Georgia	USA	1,00
92	Univ Helsinki	Univ Helsinki	Finland	1,00
92	Univ Huddersfield	Univ Huddersfield	United Kingdom	1,00
92	Univ Lausanne	Univ Lausanne	Switzerland	1,00
92	Univ Libre Bruxelles	Univ Libre Bruxelles	Belgium	1,00
92	Univ Mannheim	Univ Mannheim	Germany	1,00
92	Univ Miami	Univ Miami	USA	1,00
92	Univ Minnesota - Twin Cities	Univ Minnesota - Twin Cities	USA	1,00
92	Univ Missouri	Univ Missouri	USA	1,00
92	Univ Missouri - Columbia	Univ Missouri - Columbia	USA	1,00
92	Univ Montreal	Univ Montreal	Canada	1,00
92	Univ Munich	Univ Munich	Germany	1,00
92	Univ New England	Univ New England	USA	1,00
92	Univ New Hampshire - Durham	Univ New Hampshire - Durham	USA	1,00
92	Univ North Carolina - Charlotte	Univ North Carolina - Charlotte	USA	1,00
92	Univ of London	Univ of London	United Kingdom	1,00
92	Univ of Navarra	Univ of Navarra	Spain	1,00
92	Univ of Sydney	Univ of Sydney	Australia	1,00
92	Univ Pisa	Univ Pisa	Italy	1,00
92	Univ Queensland	Univ Queensland	Australia	1,00
92	Univ Rhode Island	Univ Rhode Island	USA	1,00
92	Univ Roma - La Sapienza	Univ Roma - La Sapienza	Italy	1,00
92	Univ Stirling	Univ Stirling	United Kingdom	1,00
92	Univ Tennessee - Knoxville	Univ Tennessee - Knoxville	USA	1,00
92	Univ Texas - Dallas	Univ Texas - Dallas	USA	1,00
92	Univ Tilburg	Univ Tilburg	Netherlands	1,00

Rank	Institution	Given Name	Country	Score
92	Univ Toyama	Univ Toyama	Japan	1,00
92	Univ Tuebingen	Univ Tuebingen	Germany	1,00
92	Univ Turin	Univ Turin	Italy	1,00
92	Univ Utrecht	Univ Utrecht	Netherlands	1,00
92	Univ Virginia	Univ Virginia	USA	1,00
92	Univ Wales - Swansea	Swansea Univ	United Kingdom	1,00
92	Univ Western Ontario	Univ Western Ontario	Canada	1,00
92	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee	USA	1,00
92	Univ Zurich	Univ Zurich	Switzerland	1,00
92	Uppsala Univ	Uppsala Univ	Sweden	1,00
92	US Naval Academy	US Naval Academy	USA	1,00
92	Vienna Univ Tech	Vienna Univ Tech	Austria	1,00
92	Vrije Universiteit Amsterdam	VU Univ Amsterdam	Netherlands	1,00
92	Wuhan Univ	Wuhan Univ	China	1,00
92	Wuhan Univ of Science and Tech	Wuhan Univ of Science and Tech	China	1,00
92	Yokohama Natl Univ	Yokohama Natl Univ	Japan	1,00
92	Zhejiang Univ	Zhejiang Univ	China	1,00
92	Zurich Univ of Applied Sciences	Zurich Univ of Applied Sciences	Switzerland	1,00
211	Nankai Univ	Nankai Univ	China	0,83
211	Peking Univ	Peking Univ	China	0,83
211	Pepperdine Univ	Pepperdine Univ	USA	0,83
211	Univ California - Los Angeles	Univ California - Los Angeles	USA	0,83
211	Univ Colorado - Boulder	Univ Colorado - Boulder	USA	0,83
211	Univ Frankfurt	Univ Frankfurt	Germany	0,83
211	Univ Fribourg	Univ Fribourg	Switzerland	0,83
211	Univ Groningen	Univ Groningen	Netherlands	0,83
211	Univ Houston	Univ Houston	USA	0,83
211	Univ Louvain	Univ Catholique Louvain	Belgium	0,83
211	Univ of Oklahoma	Univ of Oklahoma	USA	0,83
211	Xavier Univ	Xavier Univ	USA	0,83
211	York Univ	York Univ	United Kingdom	0,83
224	London Business School	London Business School	United Kingdom	0,75
224	Univ Paris 4	Univ Paris 4 Sorbonne	France	0,75
226	Univ Melbourne	Univ Melbourne	Australia	0,67
226	Univ Muenster	Univ Muenster	Germany	0,67
226	Univ Pontificia Comillas	Univ Pontificia Comillas	Spain	0,67
229	American Univ	American Univ	USA	0,50
229	Ashland Univ	Ashland Univ	USA	0,50
229	Aston Univ	Aston Univ	United Kingdom	0,50
229	Bates Coll	Bates Coll	USA	0,50
229	Boston Coll	Boston Coll	USA	0,50
229	Boston Univ	Boston Univ	USA	0,50
229	Bowdoin Coll	Bowdoin Coll	USA	0,50
229	Buguruslan Oil Technical School	Buguruslan Oil Technical School	Russia	0,50
229	Central Univ Finance & Economics	Central Univ Finance & Economics	China	0,50
229	Centre National Etudes Super Sécurité Sociale	Centre National Etudes Super Sécurité Sociale	France	0,50
229	China Europe International Business School	China Europe International Business School	China	0,50
229	China Europe Intl Business School	China Europe Intl Business School	China	0,50
229	City Univ New York - City Coll	City Univ New York - City Coll	USA	0,50
229	Concordia Univ	Concordia Univ	Canada	0,50

Rank	Institution	Given Name	Country	Score
229	Cranfield Univ	Cranfield Univ	United Kingdom	0,50
229	Daqing Petroleum Institute	Daqing Petroleum Institute	China	0,50
229	Dean Coll	Dean Coll	USA	0,50
229	Denison Univ	Denison Univ	USA	0,50
229	Ecole Normale Superieure - Paris	Ecole Normale Superieure - Paris	France	0,50
229	Ecole Super Agriculture - Purpan	Ecole Super Agriculture - Purpan	France	0,50
229	Ecole Super Electricite	SupElec	France	0,50
229	EM Lyon	EM Lyon	France	0,50
229	ESCP-EAP	ESCP-EAP	France	0,50
229	ESEO Angers	ESEO Angers	France	0,50
229	ESSEC	ESSEC	France	0,50
229	Fraunhofer Inst for Manufacturing Eng & Automation IPA	Fraunhofer Inst for Manufacturing Eng & Automation IPA	Germany	0,50
229	Fundaç�o Get�lio Vargas	Fundaç�o Get�lio Vargas	Brazil	0,50
229	Geneva Coll	Geneva Coll	USA	0,50
229	Harbin Engineering University	Harbin Engineering University	China	0,50
229	Harbin Inst Tech	Harbin Inst Tech	China	0,50
229	Illinois Wesleyan Univ	Illinois Wesleyan Univ	USA	0,50
229	IMD International	IMD International	Switzerland	0,50
229	Indian Inst Tech - Kharagpur	Indian Inst Tech - Kharagpur	India	0,50
229	Indiana State Univ	Indiana State Univ	USA	0,50
229	Inst Maua of Tech	Inst Maua of Tech	Brazil	0,50
229	Jilin Industry Univ	Jilin Industry Univ	China	0,50
229	Kent State Univ	Kent State Univ	USA	0,50
229	KTH Royal Inst Tech	KTH	Sweden	0,50
229	London College of Law	London College of Law	United Kingdom	0,50
229	Louisiana Tech Univ	Louisiana Tech Univ	USA	0,50
229	Maastricht School of Management	Maastricht School of Management	Netherlands	0,50
229	Middlesex Univ London	Middlesex Univ London	United Kingdom	0,50
229	Monash Mt Eliza Business School	Monash Mt Eliza Business School	Australia	0,50
229	Monash Univ	Monash Univ	Australia	0,50
229	Mumbai Univ	Mumbai Univ	India	0,50
229	Natl Chung Hsing Univ	Natl Chung Hsing Univ	Taiwan	0,50
229	New York Univ	New York Univ	USA	0,50
229	Northeast Petroleum Institute of China	Northeast Petroleum Institute of China	China	0,50
229	Northeastern Univ	Northeastern Univ	USA	0,50
229	Northern Illinois Univ	Northern Illinois Univ	USA	0,50
229	Norwegian Sch Economics and Business Administration	Norwegian Sch Economics and Business Administration	Norway	0,50
229	Omsk State Univ	Omsk State Univ	Russia	0,50
229	Pace Univ	Pace Univ	USA	0,50
229	Paderborn Univ	Paderborn Univ	Germany	0,50
229	Portland State Univ	Portland State Univ	USA	0,50
229	Queen's Univ Belfast	Queen's Univ Belfast	United Kingdom	0,50
229	Rice Univ	Rice Univ	USA	0,50
229	Robert Morris Univ	Robert Morris Univ	USA	0,50
229	Roosevelt Univ	Roosevelt Univ	USA	0,50
229	Rutgers Univ	Rutgers Univ	USA	0,50
229	San Diego State Univ	San Diego State Univ	USA	0,50
229	Santa Clara Univ	Santa Clara Univ	USA	0,50
229	South Texas Coll of Law	South Texas Coll of Law	USA	0,50

Rank	Institution	Given Name	Country	Score
229	St Ambrose Univ	St Ambrose Univ	USA	0,50
229	St Cloud State Univ	St Cloud State Univ	USA	0,50
229	St Petersburg State Univ	St Petersburg State Univ	Russia	0,50
229	Susquehanna Univ	Susquehanna Univ	USA	0,50
229	Tech Coll - Steyr	Tech Coll - Steyr	Austria	0,50
229	Tianjin Univ	Tianjin Univ	China	0,50
229	Ufa Petroleum Inst	Ufa Petroleum Inst	Russia	0,50
229	Univ Bahia	Univ Bahia	Brazil	0,50
229	Univ Bologna	Univ di Bologna	Italy	0,50
229	Univ Bonn	Univ Bonn	Germany	0,50
229	Univ California - Davis	Univ California - Davis	USA	0,50
229	Univ Central de Venezuela	Univ Central de Venezuela	Venezuela	0,50
229	Univ Central Oklahoma	Univ Central Oklahoma	USA	0,50
229	Univ Coll Dublin	Univ Coll Dublin	Ireland	0,50
229	Univ Dayton	Univ Dayton	USA	0,50
229	Univ de los Andes	Univ de los Andes	Venezuela	0,50
229	Univ Deusto	Univ Deusto	Spain	0,50
229	Univ Duisburg Essen	Univ Duisburg Essen	Germany	0,50
229	Univ Edinburgh	Univ Edinburgh	United Kingdom	0,50
229	Univ Fed Rio de Janeiro	Univ Fed Rio de Janeiro	Brazil	0,50
229	Univ Geneva	Univ Geneva	Switzerland	0,50
229	Univ Hartford	Univ Hartford	USA	0,50
229	Univ Lancaster	Univ Lancaster	United Kingdom	0,50
229	Univ Lund	Univ Lund	Sweden	0,50
229	Univ Michigan	Univ Michigan	USA	0,50
229	Univ Michigan - Ann Arbor	Univ Michigan - Ann Arbor	USA	0,50
229	Univ Navarra	Univ Navarra	Spain	0,50
229	Univ of Hull	Univ of Hull	United Kingdom	0,50
229	Univ of International Business and Economics	Univ of International Business and Economics	USA	0,50
229	Univ of Nebraska - Omaha	Univ of Nebraska - Omaha	USA	0,50
229	Univ Polytechnic Catalunya	Univ Polytechnic Catalunya	Spain	0,50
229	Univ Regensburg	Univ Regensburg	Germany	0,50
229	Univ San Francisco	Univ San Francisco	USA	0,50
229	Univ Southern California	Univ Southern California	USA	0,50
229	Univ St Francis	Univ St Francis	USA	0,50
229	Univ Stellenbosch	Univ Stellenbosch	South Africa	0,50
229	Univ Trieste	Univ Trieste	Italy	0,50
229	Univ Utah	Univ Utah	USA	0,50
229	Univ Valladolid	Univ Valladolid	Spain	0,50
229	Univ Vermont	Univ Vermont	USA	0,50
229	Univ Washington - Seattle	Univ Washington - Seattle	USA	0,50
229	Univ Waterloo Ontario	Univ Waterloo Ontario	Canada	0,50
229	Univ Western Australia	Univ Western Australia	Australia	0,50
229	Univ Würzburg	Univ Würzburg	Germany	0,50
229	Univ Wyoming	Univ Wyoming	USA	0,50
229	Univ Zaragoza	Univ Zaragoza	Spain	0,50
229	US Air Force Academy	US Air Force Academy	USA	0,50
229	US Military Academy - West Point	US Military Academy - West Point	USA	0,50
229	Vanderbilt Univ	Vanderbilt Univ	USA	0,50
229	Victoria Univ	Victoria Univ	New Zealand	0,50

Rank	Institution	Given Name	Country	Score
229	Virginia Commonwealth Univ	Virginia Commonwealth Univ	USA	0,50
229	Wake Forest Univ	Wake Forest Univ	USA	0,50
229	Washington & Jefferson Coll	Washington & Jefferson Coll	USA	0,50
229	West Virginia Univ	West Virginia Univ	USA	0,50
229	Xiamen Univ	Xiamen Univ	China	0,50
229	Xinjiang Univ of Finance & Economics	Xinjiang Univ of Finance & Economics	China	0,50
229	Zhongnan Univ of Economics & Law	Zhongnan Univ of Economics & Law	China	0,50
349	Auburn Univ	Auburn Univ	USA	0,33
349	California Inst Tech	CalTech	USA	0,33
349	Carleton Univ	Carleton Univ	Canada	0,33
349	China Coal Research Inst	China Coal Research Inst	China	0,33
349	Chulalongkorn Univ	Chulalongkorn Univ	Thailand	0,33
349	Colorado State Univ	Colorado State Univ	USA	0,33
349	Ec Natl Sup Aéronautique et Espace	ISAE	France	0,33
349	Ecole Natl Super Télécom	Telecom ParisTech	France	0,33
349	Emory Univ	Emory Univ	USA	0,33
349	EOI Escuela de Negocios - Madrid	EOI Escuela de Negocios - Madrid	Spain	0,33
349	Georgetown Univ	Georgetown Univ	USA	0,33
349	Hong Kong Polytech Univ	Hong Kong Polytech Univ	China	0,33
349	IFP Paris	IFP - Pétroles et Moteurs	France	0,33
349	Indian Inst Management - Calcutta	Indian Inst Management - Calcutta	India	0,33
349	Inst Tech Autonomico Mexico	Inst Tech Autonomico Mexico	Mexico	0,33
349	Loyola Marymount Univ Los Angeles	Loyola Marymount Univ Los Angeles	USA	0,33
349	Madras Christian College	Madras Christian College	India	0,33
349	Max Planck Inst	Max Planck Inst	Germany	0,33
349	Nanjing Univ of Post & Telecommunications	Nanjing Univ of Post & Telecommunications	China	0,33
349	Nyenrode Business Univ	Nyenrode Business Univ	Netherlands	0,33
349	Polytechnic Univ New York	Polytechnic Univ New York	USA	0,33
349	Renmin Univ of China	Renmin Univ of China	China	0,33
349	Sains Univ Malaysia	Sains Univ Malaysia	Malaysia	0,33
349	Shandong Univ Science Tech	Shandong Univ Science Tech	China	0,33
349	Skidmore College	Skidmore College	USA	0,33
349	Slippery Rock Univ Pennsylvania	Slippery Rock Univ Pennsylvania	USA	0,33
349	Univ Applied Sciences Northwestern Switzerland	Univ Applied Sciences Northwestern Switzerland	Switzerland	0,33
349	Univ Illinois	Univ Illinois	USA	0,33
349	Univ of Science & Tech Beijing	Univ of Science & Tech Beijing	China	0,33
349	Univ of Witwatersrand	Univ of Witwatersrand	South Africa	0,33
349	Univ Pretoria	Univ Pretoria	South Africa	0,33
349	Univ Rochester	Univ Rochester	USA	0,33
349	Univ San Diego	Univ San Diego	USA	0,33
349	Univ Windsor	Univ Windsor	Canada	0,33
349	Utah State Univ	Utah State Univ	USA	0,33
349	Vlerick Leuven Gent Management School	Vlerick Leuven Gent Management School	Belgium	0,33
385	Chinese Univ of Hong Kong	Chinese Univ of Hong Kong	China	0,25
385	Ecole Aviation Civile	Ecole Natl Aviation Civile	France	0,25
385	Ecole Speciale Travaux Publics	Ecole Speciale Travaux Publics	France	0,25
385	Solvay Brussels School of Economics and Management	Solvay Brussels School of Economics and Management	Belgium	0,25
385	Univ Ghent	Univ Ghent	Belgium	0,25
385	Univ Liverpool	Univ Liverpool	United Kingdom	0,25

Rank	Institution	Given Name	Country	Score
385	Univ Strathclyde	Univ Strathclyde	United Kingdom	0,25
392	Korea Univ	Korea Univ	South Korea	0,17

8. Contacts

Would you kindly send us your comments and indicate any errors or omissions that you may have noted in this survey.

Service communication
60, boulevard Saint Michel
75272 PARIS Cedex 06 - France

professionalranking@mines-paristech.fr