



**INTERNATIONAL Professional ranking  
of HIGHER EDUCATION INSTITUTIONS**

**2010 SURVEY**

The École des Mines de Paris – MINES ParisTech – is proposing a fourth edition of its International Professional Classification of Higher Education Institutions, established on the basis of the number of alumni listed among CEOs in the 500 largest worldwide companies.<sup>1</sup>

Original version : <http://www.mines-paristech.fr/Actualites/PR>

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<sup>1</sup> Source: Fortune Global 500, 2009  
<http://money.cnn.com/magazines/fortune/global500/2009/index.html>

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## 1. Choice of ranking criteria

Measuring the quality of training provided by higher education institutions rests on a variety of criteria:

- the salary and the period of delay before recruitment of graduates would seem to be one of the most relevant data for assessing the short-term quality of training courses evaluated by employers; nevertheless, the corresponding data, when they are available (which is quite rare except for MBA graduates), are essentially declared; furthermore, variations in the cost of living, from one country to another, inevitably introduce a significant bias in the classification;
- senior managerial positions occupied by alumni would also be an interesting factor for assessing the quality of alumni's academic careers; however, the definition of a senior executive may vary from one company to another; what is more, comparing the executive director of an SME with the CEO of a major international group may raise a number of problems of coherence;
- the creation of companies by graduates could also be a relevant criterion to be taken into account but, once again, the data on an international level do not exist, and achievements (companies actually created) are difficult to compare.

We have therefore chosen to adopt a simple criterion, undeclared but verifiable: **the number of alumni holding a post of chief executive officer or equivalent in one of the 500 leading international companies**, at a particular time and with the data, (companies and company leaders) of the **Fortune Global 500** classification established by *Fortune* magazine in 2009 on the basis of turnover published by international companies.

This criterion is meant to be the equivalent, as far as companies are concerned, of the criterion of "alumni having been awarded the Nobel Prize or the Fields Medal", used in the classification established by Jiaotong University in Shanghai, the former students concerned being of a similar number. However, unlike the Shanghai classification, this criterion points to the performance of the training courses provided by higher education institutions rather than performance achieved in research by those institutions.

## 2. Ranking methodology

The academic career for qualification in higher education of "**top executives**" (subsequently referred to as **CEOs**) has been redefined and, for each person in question, a point has been awarded to each of the various institutions which contributed to their higher education.

*For example, the CEO of Wal-Mart Stores, Michael T. DUKE, graduated from Georgia Institute of Technology alone; 1 point is therefore awarded to Georgia Institute of Technology.*

*Conversely, the CEO of General Motors, Frederick HENDERSON, graduated from both Univ. Michigan and Harvard University; ½ point is therefore awarded to Univ. Michigan and ½ point to Harvard University.*

Some companies are run by two people. In that case, ½ point has been awarded to the academic career of each of the CEOs.

*For example, Assicurazioni Generali is run by Sergio Balbino, who holds a degree from the University of Bologna, and by Giovanni Perissinotto, who holds two degrees from the University of Trieste. Therefore, ½ point was awarded to the University of Bologna and ½ point to the University of Trieste.*

When it was not possible to identify all or part of the higher education of a CEO, the corresponding points were not awarded.

*Christophe de MARGERIE, the CEO of Total, obtained an initial diploma at an unknown institution before graduating from ESCP-EAP; consequently, only ½ point was granted to ESCP-EAP, while the remaining ½ point was not awarded.*

The points awarded to each institution for all of the 500 CEOs are then added up, so as to classify the range of institutions having contributed to the graduate training of one or several CEOs of the 500 companies listed by Fortune Global 500.

*The University of Karlsruhe obtained 1½ points thanks in part to the CEO of Robert Bosch, Franz Fehrenbach (1 point) and, secondly, to the CEO of Daimler Chrysler, Dieter Zetsche (½ point).*

### 3. Analysis of results

In 2009, the 500 companies of Fortune Global 500 were run by 509 people (nine companies had two leaders). We were able to obtain information on the higher education career of 493 of the 509 CEOs. For the other 16 (i.e. 3.1% of the total number), it was not possible to reconstitute any aspect of their academic career. For three CEOs, the assessment was only partial. Lastly, 12 CEOs had not pursued any higher education studies. The results of this academic career profile are listed in detail under paragraph 6.

This year, once again, it has not been possible to assess the academic career of European and Asian CEOs (see table 1); this has certainly been unfavourable to the higher education institutions of those continents.

Geographical zone	Number of executive directors
America (North and South)	2
Europe	8
Asia and Pacific	6

**Table 1:** Geographical distribution of CEOs whose higher education career has not been identified.

This methodology has made it possible to award 471.00 points to **397 higher education institutions** (as many institutions contributed to the training of several CEOs). A detailed list of these 397 institutions is to be found in annex to paragraph 7 of this study.

It may be useful to examine the results (paragraph 7) on a group basis as, for a given institution, the training provided to a CEO, whether more or less supplementary, can have a very strong impact on his/her ranking. Table 2 therefore displays the distribution of institutions according to the “equivalent number” of trained CEOs.

Comment: The very notion of classification may become virtually meaningless beyond the 61st ranking as in that case the institutions have trained less than the equivalent of 2 CEOs.

Institutions having trained the equivalent of:	Factor	Number of institutions
4 CEOs or more	Exceeding or equal to 4	13
3 CEOs or more	Exceeding or equal to 3	27
2 CEOs or more	Exceeding or equal to 2	61
1 CEOs or more	Exceeding or equal to 1	204

**Table 2:** Groups of institutions per “equivalent number” of trained CEOs.

#### 4. Statistics per country

It is then possible, for each of these groups, to consider the distribution per country of the classified higher education institutions. That is the subject of the three following tables:

Top 13	Country	Number of institutions
1	Japan	4
1	USA	4
3	France	3
4	South Korea	1
4	United Kingdom	1

**Table 3:** Classification according to country of the number of institutions having trained the equivalent of 4 or more CEOs (Top 13).

Top 27	Country	Number of institutions
1	Japan	8
2	USA	6
3	France	5
4	United Kingdom	3
5	Germany	2
6	Canada	1
6	South Korea	1
6	Spain	1

**Table 4:** Classification according to country of the number of institutions having trained the equivalent of 3 or more CEOs (Top 27).

Top 61	Country	Number of institutions
1	USA	19
2	Japan	10
3	France	6
4	Germany	5
4	United Kingdom	5
6	Canada	2
6	China	2
6	South Korea	2
6	Spain	2
10	Australia	1
10	Austria	1
10	Brazil	1
10	India	1
10	Italy	1
10	Netherlands	1
10	Sweden	1

**Table 5:** Classification according to country of the number of institutions having trained the equivalent of 2 or more CEOs (Top 61).

Countries can therefore be classified according to the number of points or factor obtained by their higher education institutions (table 6 – columns 1 to 3).

*In South Korea, Seoul National University scored 6 points; Hanyang University scored 2 point; Korea University scored 1.25; Sungkyunkwan Univ. 0.25; the total number of points therefore ranks South Korea in tenth position among the countries with a total of 9.50 points (as the figures have been rounded up or down).*

However, it is quite clear that the results of a country are very strongly correlated to the number of companies of that country represented in Fortune Global 500 insofar as, more often than not, the companies are managed by executives who have completed most of their higher education in their country of origin.

*The USA, which has 137 companies among the 500 leaders, is distinctly privileged in this classification according to country.*

It may therefore be worthwhile to compare the points actually obtained by a country (obtained by “its” institutions) with those, of a theoretical nature, which it should have obtained if the CEOs of all of “its” companies had been trained exclusively in “its” universities. This comparison should provide us with an indication of the attractiveness and relevance of the higher education courses offered by each country (does it only train the CEOs of the country’s companies? does it contribute to the training of the CEOs of companies in other countries? do the CEOs of its companies seek training in other countries?).

Taking account of the 16 academic careers not accounted for, 3 academic careers partly recorded and 12 “self-taught” CEOs, it was on the basis of 471.00 points awarded by the 500 classified companies that it was possible to determine the theoretical points for each country. Thanks to this it was possible to establish a ratio between “obtained points” and “theoretical points” for each country. The results are presented in the latter part of table 6 (columns 4 and 5).

*With the previous example, it was observed that South Korea had a total score of 9.50 points. In point of fact, 12 out of the 14 Korean companies classified among the leading 500 were accounted for. If the CEOs of these 12 companies had all been trained in Korea, the country should have a total number of points – theoretical points – of 12. The ratio between “real” and “theoretical” points for Korea is therefore of 0.79 (i.e. 9.50/12), substantially below 1, which means that the Korean CEOs obtained on average a fifth of their higher education diplomas in other countries.*

Comment: Examination of this table can also show that, with the notable exception of Austria and Ireland (which have contributed to training many more CEOs than they have companies among the 500 leaders), the differences between countries are not as great; the ratio of the USA, in particular, which is only 1.18, relativizes the predominance of its training institutions.

Rank	Country	Total points obtained by the universities of the country	Total points awarded by the companies of the country	Ratio of (real) points obtained to (theoretical) points awarded
1	USA	161,17	137,00	<b>1,18</b>
2	Japan	61,00	67,00	0,91
3	France	39,33	37,50	<b>1,05</b>
4	United Kingdom	29,92	24,50	<b>1,22</b>
5	China	28,25	32,50	0,87
6	Germany	27,92	35,00	0,80
7	Canada	12,75	13,50	0,94
8	Switzerland	10,67	13,00	0,82
9	Spain	10,50	11,50	0,91
10	South Korea	9,50	12,00	0,79
11	Netherlands	8,33	11,50	0,72
12	India	7,17	6,00	<b>1,20</b>
13	Italy	6,50	8,00	0,81
13	Russia	6,50	8,00	0,81
15	Sweden	6,00	5,00	<b>1,20</b>
16	Austria	5,00	2,00	<b>2,50</b>
16	Brasil	5,00	5,00	1,00
18	Australia	4,83	9,00	0,54
19	Belgium	4,67	5,00	0,93
20	Taiwan	4,00	6,00	0,67
21	Denmark	3,00	2,00	1,00
22	South Africa	2,33	0,00	#
23	Mexico	2,17	4,00	0,54

24	Finland	2,00	2,00	1,00
24	Ireland	2,00	1,00	<b>2,00</b>
26	New Zealand	1,50	0,00	#
27	Israel	1,33	1,00	<b>1,33</b>
28	Norway	1,17	1,00	<b>1,17</b>
29	Azerbaijan	1,00	0,00	#
29	Hungary	1,00	1,00	1,00
29	Poland	1,00	1,00	1,00
29	Singapore	1,00	2,00	0,50
29	Venezuela	1,00	1,00	1,00
34	Lebanon	0,50	0,00	#
35	Portugal	0,33	2,00	0,17
35	Thailand	0,33	1,00	0,33
35	Turkey	0,33	1,00	0,33
38	Saudi Arabia	0,00	1,00	0,00
38	Luxembourg	0,00	1,00	0,00

**Table 6:** Classification of countries according to the total number of factors obtained by their higher education institutions (columns 1 to 3) and a comparison per country between real and theoretical factors, on the basis of the number of companies located in the country (columns 4 and 5).

## 5. FAQ

The numerous reactions to the 2007, 2008 and 2009 editions of this ranking have led us to list below the main questions raised and to attempt to specify our point of view in each case.

- How do you justify recourse to a single criterion?

A single criterion for assessing the quality of higher education courses may appear very limiting. As indicated in paragraph 1, however, it is the only verifiable and reproducible characteristic that we have wanted for this classification. Everyone can in fact carry out this survey again with the same criterion and the result will not change.

- Does not the quality of a particular type of training depend on the number of future CEOs trained?

The quality of a particular training course naturally comprises many aspects. There are excellent institutions that have trained few or none CEOs in companies listed in Fortune Global 500 (the École Normale Supérieure de la rue d'Ulm is but one example). Similarly, there are excellent research institutions which have never worked with or trained Nobel laureates or winners of the Fields Medal.

In a world in which higher education is exposed to increasing international competition, such an indicator (very widely used by MBA programmes) may nonetheless be meaningful.

- The CEOs completed their studies 30 years ago; is it therefore the institutions' past which is evaluated?

Perfectly justified ... as for the Nobel laureates referred to above. Our idea is to reproduce this classification every year and to analyse trends over time. We shall certainly continue to study the past but in a dynamic manner.

- If the Shanghai ranking has the drawback of placing emphasis on research, the ranking of Mines Paris has that of emphasizing the "business" dimension; neither of the two focuses on innovation and company creation, which surely are driving factors in a country's economy?

This constitutes a very significant criticism (to our mind). As pointed out in the first paragraph, we cannot unfortunately see which criteria should be used for assessing these major factors.

- In the case of France, this classification merely underlines the fact that the CEOs have virtually all come up through the same academic programmes (Sciences Po – ENA or X – Mines or HEC); it is therefore normal that there should be a high ranking in relation to the North American and German systems in which the academic profiles are more varied.

The fact is that in the French system the "classes préparatoires" for admission to the Grandes Écoles (both in the sciences and in business) do not award any diploma. Our ranking can therefore not illustrate the variety of classes préparatoires attended by the CEOs during the first two or three years of their higher education.

Conversely, a young American student will more often than not attain his/her first degree in a local university before going to a few exceptional institutions (Harvard, Stanford, MIT, etc.) in order to obtain a Master's or MBA degree or Ph.D. Consequently, the system as such is not so very different from ours.

In the case of Germany, it has to be acknowledged that the higher education courses of the CEOs are in fact more evenly distributed which leads to a broader display of the performance of German institutions. Aware of this limitation in terms of visibility, the German Government recently decided to award an "international" status to three (and subsequently six) of its universities. This may have significant consequences for the future choices of German students with regard to their higher education.

Lastly, it should be noted that 28 French institutions are represented in the 2009 ranking, as opposed to 25 German institutions. Our higher education system does not therefore concentrate the training of its CEOs to such a degree.

- The favourable rankings of the École des Mines de Paris (MINES ParisTech) are due especially to its graduates from the Corps des Mines.

This is absolutely true of the 2007 ranking. In this regard, it is interesting to make a detailed analysis of the points obtained by Harvard, which largely stem from the MBA. Nonetheless, this does not mean that the rest of that university is not of a very high standard.

Conversely, 75% of the 2008 points, 60% of the 2009 points and 53% of the 2010 points of MINES ParisTech are attributable to the graduates from the Master degree in Science and Executive Engineering' programme.

- MINES ParisTech has established a criterion enabling it to rank well.

MINES ParisTech has conducted a survey originally aimed at ascertaining to what degree it was possible to make the Shanghai ranking evolve towards a more accurate assessment of the training goals of higher education institutions.

On that occasion, we believed it was useful to highlight the good results of French institutions at a time when the Shanghai ranking was widely and is still widely discussed, and not always to the advantage of our own schools and universities.

Furthermore, these results constitute a genuine communication tool at an international level, both for the recruitment of foreign students as well as among foreign companies which are not always very familiar with our education system.

## 6. The academic career of the CEOs of the 500 leading international companies

(based on Fortune Global 500, 2009)

*In red: changes in relation to the 2009 survey*

*Each CEO obtained from 0 (indicated by “-@”) to 4 higher education diplomas. The actual title of the diplomas is not specified; the first diploma could be a Bachelor’s degree, the second a Master’s degree or a Ph.D., and the third an MBA.*

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
1	Royal Dutch Shell	Netherlands	Voser, Peter	1,00	Zurich Univ of Applied Sciences			
2	Exxon Mobil	USA	Tillerson, Rex W	1,00	Univ Texas - Austin			
3	Wal-Mart Stores	USA	Duke, Michael T.	1,00	Georgia Institute of Technology			
4	BP	GB	Hayward, Anthony B.	1,00	Aston Univ	Univ Edinburgh		
5	Chevron	USA	O'Reilly, David J.	1,00	Univ Coll Dublin			
6	Total	France	de Margerie, Christophe	1,00	-?	ESCP-EAP		
7	ConocoPhillips	USA	Mulva, James J.	1,00	Univ Texas - Dallas	Univ Texas - Dallas		
8	ING Group	Netherlands	Hommen, Jan	1,00	Univ Tilburg	Univ Tilburg		
9	Sinopec	China	Su, Shulin	1,00	Daqing Petroleum Institute	Harbin Engineering University		
10	Toyota Motor	Japan	Toyoda, Akio	1,00	Keio Univ	Babson Coll		
11	Japan Post Holdings	Japan	Nishikawa, Yoshifumi	1,00	Osaka Univ			
12	General Electric	USA	Immelt, Jeffrey R.	1,00	Dartmouth Coll	Harvard Univ		
13	China National Petroleum	China	Jiang, Jiemin	1,00	Shandong Univ			
14	Volkswagen	Germany	Winterkorn, Martin	1,00	Stuttgart Univ	Stuttgart Univ	Max Planck Inst	
15	State Grid	China	Zhenya, Liu	1,00	Shandong Univ			
16	Dexia Group	Belgium	Mariani, Pierre	1,00	HEC	ENA		
17	ENI	Italy	Scaroni, Paolo	1,00	Univ Bocconi - Milan	Columbia Univ		
18	General Motors	USA	Henderson, Frederick	1,00	Univ Michigan	Harvard Univ		
19	Ford Motor	USA	Mulally, Alan R.	1,00	Univ Kansas - Lawrence	Univ Kansas - Lawrence	Massachusetts Inst Tech (MIT)	
20	Allianz	Germany	Diekmann, Michael	1,00	Univ Goettingen			
21	HSBC Holdings	GB	Geoghegan, Michael F.	1,00	-?			
22	Gazprom	Russia	Miller, Alexei B.	1,00	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance		
23	Daimler	Germany	Zetsche, Dieter	1,00	Univ Karlsruhe	Paderborn Univ		
24	BNP Paribas	France	Prot, Baudouin	1,00	HEC	ENA		
25	Carrefour	France	Olofsson, Lars	1,00	Univ Lund	Intl Inst for Management Development - Lausanne		
26	E.ON	Germany	Bernotat, Wulf H.	1,00	Univ Goettingen			
27	PDVSA	Venezuela	Ramírez Carreño, Rafael	1,00	Univ de los Andes	Univ Central de Venezuela		
28	ArcelorMittal	Luxembourg	Mittal, Lakshmi N.	1,00	Univ Calcutta			
29	AT&T	USA	Stephenson, Randall L.	1,00	Univ Central Oklahoma	Univ of Oklahoma		
30	Siemens	Germany	Löscher, Peter	1,00	Vienna Univ Economics Business Administration	Chinese Univ of Hong Kong	Vienna Univ Economics Business Administration	Harvard Univ
31	Pemex	Mexico	Reyes Heróles González-Garza, Jesús	1,00	Inst Tech Autonomico Mexico	Univ Natl Autonoma Mexico	Massachusetts Inst Tech (MIT)	
32	Hewlett-Packard	USA	Hurd, Mark V.	1,00	Baylor Univ			
33	Valero Energy	USA	Klesse, William R.	1,00	Univ Dayton	Texas A&M Univ - Coll Station		
34	Petrobras	Brazil	de Azevedo, José Gabrielli	1,00	Univ Bahia	Boston Univ		
35	Banco Santander	Spain	Sáenz, Alfredo	1,00	Univ Valladolid	Univ Deusto		
36	Statoil Hydro	Norway	Lund, Helge	1,00	Norwegian Sch Economics and Business Administration	INSEAD		
37	Bank of America Corp.	USA	Lewis, Kenneth D.	1,00	Georgia State Univ	Stanford Univ		
38	Royal Bank of Scotland	GB	Hester, Stephen	1,00	Univ Oxford			
39	Citigroup	USA	Pandit, Vikram S.	1,00	Columbia Univ	Columbia Univ	Columbia Univ	Columbia Univ
40	Samsung Electronics	South Korea	Lee, Yoon-Woo	1,00	Seoul Natl Univ			
41	Berkshire Hathaway	USA	Buffett, Warren E.	1,00	Univ of Nebraska - Omaha	Columbia Univ		
42	McKesson	USA	Hammergren, John H.	1,00	Univ Minnesota - Twin Cities	Xavier Univ		

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
43	Société Générale	France	Oudéa, Frédéric	1,00	Ecole Polytechnique	ENA		
44	Nippon Telegraph & Telephone	Japan	Miura, Satoshi	1,00	Tokyo Univ			
45	Intl. Business Machines	USA	Palmisano, Samuel J.	1,00	Johns Hopkins Univ			
46	Crédit Agricole	France	Pauget, Georges	1,00	Univ Lyon	Univ Bordeaux 1		
47	Assicurazioni Generali	Italy	Balbinot, Sergio	0,50	Univ Bologna			
47	Assicurazioni Generali	Italy	Perissinotto, Giovanni	0,50	Univ Trieste	Univ Trieste		
48	Nestlé	Switzerland	Bulcke, Paul	1,00	Univ Louvain	Vlerick Leuven Gent Management School	Intl Inst for Management Development - Lausanne	
49	J.P. Morgan Chase & Co.	USA	Dimon, James	1,00	Tufts Univ	Harvard Univ		
50	Metro	Germany	Cordes, Eckhard	1,00	Univ Hamburg			
51	Honda Motor	Japan	Fukui, Takeo	1,00	Waseda Univ			
52	Hitachi	Japan	Kawamura, Takashi	1,00	Tokyo Univ			
53	GDF Suez	France	Mestrallet, Gérard	1,00	Ecole Polytechnique	Ecole Aviation Civile	Inst for Study of Politics - Paris	ENA
54	Deutsche Post	Germany	Appel, Frank	1,00	Univ Munich	Swiss Fed Inst Tech - Zurich		
55	Tesco	GB	Leahy, Terry P.	1,00	Univ Manchester			
55	Verizon Communications	USA	Seidenberg, Ivan G.	1,00	City Univ New York - City Coll	Pace Univ		
57	Électricité De France	France	Gadonneix, Pierre	1,00	Ecole Polytechnique	Ecole Natl Super Pétrole et Moteurs	Harvard Univ	
58	UniCredit Group	Italy	Profumo, Alessandro	1,00	Univ Bocconi - Milan			
59	BASF	Germany	Hambrecht, Jürgen	1,00	Univ Tuebingen			
60	Cardinal Health	USA	Clark, R. Kerry	1,00	Queen's Univ			
61	Deutsche Telekom	Germany	Obermann, René	1,00	-@			
62	Enel	Italy	Conti, Fulvio	1,00	Univ Roma - La Sapienza			
63	CVS Caremark	USA	Ryan, Thomas M.	1,00	Univ Rhode Island			
64	Fiat	Italy	Marchionne, Sergio	1,00	Univ Toronto	Univ Windsor	York Univ	
65	Lukoil	Russia	Alekperov, Vagit Y.	1,00	Azerbaijan Oil and Gas Inst			
66	Telefónica	Spain	Izuel, César Alierta	1,00	Univ Zaragoza	Columbia Univ		
67	Nissan Motor	Japan	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
68	Procter & Gamble	USA	McDonald, Robert A.	1,00	US Military Academy - West Point	Univ Utah		
69	LG	South Korea	Koo, Bon Moo	0,50	Ashland Univ			
69	LG	South Korea	Kang, Yu-Sig	0,50	Seoul Natl Univ			
70	Deutsche Bank	Germany	Ackermann, Josef	1,00	Univ St Gallen (HSG)	Univ St Gallen (HSG)		
71	UnitedHealth Group	USA	Hemsley, Stephen J.	1,00	Fordham Univ			
72	SK Holdings	South Korea	Chey, Tae-Won	0,50	Korea Univ	Univ Chicago	Univ Chicago	
72	SK Holdings	South Korea	Park, Young-Ho	0,50	Seoul Natl Univ	Univ Chicago	Univ Chicago	
73	AXA	France	de Castries, Henri	1,00	HEC	Inst for Study of Politics - Paris	ENA	
74	ThyssenKrupp	Germany	Schulz, Ekkehard D.	1,00	Tech Univ Clausthal	Tech Univ Clausthal	Tech Univ Clausthal	
75	Peugeot	France	Varin, Philippe	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
76	Repsol YPF	Spain	Niubó, Antonio Brufau	1,00	Univ Barcelona			
77	France Télécom	France	Lombard, Didier	1,00	Ecole Polytechnique	Ecole Natl Super Télécom		
78	BMW	Germany	Reithofer, Norbert	1,00	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
79	Panasonic	Japan	Ohtsubo, Fumio	1,00	Kansai Univ			
80	Petronas	Malaysia	Hassan Marican, Mohd	1,00	-@			
81	Sony	Japan	Stringer, Howard	1,00	Univ Oxford	Univ Oxford		
82	Kroger	USA	Dillon, David B.	1,00	Univ Kansas - Lawrence	Southern Methodist Univ		
83	Barclays	GB	Varley, John S.	1,00	Univ Oxford	London College of Law		
84	U.S. Postal Service	USA	Potter, John E.	1,00	Fordham Univ	Massachusetts Inst Tech (MIT)		
85	Nokia	Finland	Kallasvuo, Olli-Pekka	1,00	Univ Helsinki			
86	Marathon Oil	USA	Cazalot, Clarence P. Jr.	1,00	Louisiana State Univ - Baton Rouge			
87	Hyundai Motor	South Korea	Chung, Mong-Koo	1,00	Hanyang Univ			
88	Costco Wholesale	USA	Sinegal, James D.	1,00	San Diego City Coll			
89	RWE	Germany	Großmann, Jürgen	1,00	Tech Univ Clausthal	Univ Goettingen	Purdue Univ - West Lafayette	Tech Univ Berlin
90	Home Depot	USA	Blake, Francis S.	1,00	Harvard Univ	Columbia Univ		
91	AmerisourceBergen	USA	Yost, R. David	1,00	US Air Force Academy	Univ California - Los Angeles		
92	Industrial & Commercial Bank of China	China	Kaisheng, Yang	1,00	Wuhan Univ			
93	Archer Daniels Midland	USA	Woertz, Patricia A.	1,00	Pennsylvania State Univ - Univ Park	Columbia Univ		
94	Vodafone	GB	Colao, Vittorio	1,00	Univ Bocconi - Milan	Harvard Univ		
95	Munich Re Group	Germany	von Bomhard, Nikolaus	1,00	Univ Munich	Univ Regensburg		
96	Nippon Life Insurance	Japan	Okamoto, Kunie	1,00	Tokyo Univ			

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
97	Toshiba	Japan	Sasaki, Norio	1,00	Waseda Univ			
98	Robert Bosch	Germany	Fehrenbach, Franz	1,00	Univ Karlsruhe			
99	China Mobile Communications	China	Jianzhou, Wang	1,00	Zhejiang Univ			
100	Target	USA	Steinhafel, Gregg	1,00	Carroll Coll	Northwestern Univ		
101	Nippon Oil	Japan	Watarai, Fumiaki	1,00	Keio Univ			
102	Saint-Gobain	France	de Chalendar, Pierre-André	1,00	ESSEC	ENA		
103	Johnson & Johnson	USA	Weldon, William C.	1,00	Quinnipiac Univ			
104	EADS	Netherlands	Gallois, Louis	1,00	HEC	ENA		
105	Indian Oil	India	Behuria, Sarthak	1,00	St Stephen's College	Indian Inst Management		
106	A.P. Moller-Maersk Group	Denmark	Andersen, Nils Smedegaard	1,00	Univ Aarhus			
107	HBOS	GB	Daniels, J. Eric	1,00	Cornell Univ	Massachusetts Inst Tech (MIT)		
108	Morgan Stanley	USA	Mack, John J.	1,00	Duke Univ			
109	Hon Hai Precision Industry	Taiwan	Guo, Tai Ming	1,00	Taipei College of Maritime Technology			
110	Groupe Caisse d'Épargne	France	Pérol, François	1,00	HEC	Inst for Study of Politics - Paris	ENA	
111	State Farm Insurance Cos	USA	Rust, Edward B. Jr.	1,00	Illinois Wesleyan Univ	Southern Methodist Univ		
112	Wellpoint	USA	Braly, Angela F.	1,00	Texas Tech Univ	Southern Methodist Univ		
113	Banco Bilbao Vizcaya Argentaria	Spain	Rodríguez, Francisco González	1,00	Univ Complutense - Madrid			
114	Mitsubishi	Japan	Kojima, Yorihiro	1,00	Tokyo Univ			
115	Dell	USA	Dell, Michael S.	1,00	-@			
116	Boeing	USA	McNerney, W. James Jr.	1,00	Yale Univ	Harvard Univ		
117	Microsoft	USA	Ballmer, Steven A.	1,00	Harvard Univ			
118	PTT	Thailand	Bunsumpun, Prasert	1,00	Chulalongkorn Univ	Utah State Univ	Harvard Univ	
119	UBS	Switzerland	Gruebel, Oswald J.	1,00	Intl Inst for Management Development - Lausanne			
120	BHP Billiton	Australia	Kloppers, Marius	1,00	Univ Pretoria	Massachusetts Inst Tech (MIT)	INSEAD	
121	Unilever	GB/Netherlands	Polman, Paul	1,00	Univ Groningen	Univ Cincinnati - Cincinnati	Univ Cincinnati - Cincinnati	
122	Walgreen	USA	Wasson, Gregory D.	1,00	Purdue Univ - West Lafayette			
123	United Technologies	USA	Chênevert, Louis	1,00	Univ Montreal			
124	Tokyo Electric Power	Japan	Shimizu, Masataka	1,00	Keio Univ			
125	China Construction Bank	China	Zhang, Jianguo	1,00	Tianjin Univ	Tianjin Univ		
126	Groupe Auchan	France	Dubrule, Christophe	1,00	-@			
127	Dow Chemical	USA	Liveris, Andrew N.	1,00	Univ Queensland			
128	Mitsubishi UFJ Financial Group	Japan	Kuroyanagi, Nobuo	1,00	Tokyo Univ	Massachusetts Inst Tech (MIT)		
129	Seven & I Holdings	Japan	Suzuki, Toshifumi	1,00	Chuo Univ			
130	Renault	France	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
131	Mitsui	Japan	Iijima, Masami	1,00	Yokohama Natl Univ			
132	MetLife	USA	Henrikson, C. Robert	1,00	Univ Pennsylvania	Emory Univ	Univ Pennsylvania	
133	China Life Insurance	China	Chao, Yang	1,00	Shanghai International Studies Univ	Middlesex Univ London		
134	Rio Tinto Group	GB	Albanese, Tom	1,00	Univ Alaska	Univ Alaska		
135	Veolia Environnement	France	Proglio, Henri	1,00	HEC			
136	Goldman Sachs Group	USA	Blankfein, Lloyd C.	1,00	Harvard Univ	Harvard Univ		
137	Intesa Sanpaolo	Italy	Passera, Corrado	1,00	Univ Bocconi - Milan	Univ Pennsylvania		
138	Bunge	USA	Weisser, Alberto	1,00	Univ Sao Paulo			
139	Dai-ichi Mutual Life Insurance	Japan	Saito, Katsutoshi	1,00	Hitotsubashi Univ			
140	AEON	Japan	Okada, Motoya	1,00	Waseda Univ	Babson Coll		
141	Sunoco	USA	Eisenhans, Lynn L.	1,00	Rice Univ	Harvard Univ		
141	Wells Fargo	USA	Stumpf, John G.	1,00	St Cloud State Univ	Univ Minnesota - Twin Cities		
143	United Parcel Service	USA	Davis, D. Scott	1,00	Portland State Univ	Univ Pennsylvania		
144	Caterpillar	USA	Owens, James W.	1,00	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	
145	Bank Of China	China	Lihui, Li	1,00	Xiamen Univ	Peking Univ		
146	Medco Health Solutions	USA	Snow, David B. Jr.	1,00	Bates Coll	Duke Univ		
147	LyondellBasell Industries	Netherlands	Gallogly, James L.	1,00	Univ Colorado - Boulder	Univ of Oklahoma	Northwestern Univ	
148	Banco Bradesco	Brazil	Trabuco Cappi, Luiz Carlos	1,00	Univ Sao Paulo			
149	Itaúsa-Investimentos Itaú	Brazil	Filho, Alfredo Egidio Arruda Villela	1,00	Inst Maua of Tech	Fundação Getúlio Vargas		
150	Vinci	France	Huillard, Xavier	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussées		
151	Deutsche Bahn	Germany	Grube, Rüdiger	1,00	Univ Hamburg	Univ Hamburg		
152	Pfizer	USA	Kindler, Jeffrey B.	1,00	Tufts Univ	Harvard Univ		
153	Lowe's	USA	Niblock, Robert A.	1,00	Univ North Carolina - Charlotte			

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154	Bayer	Germany	Wenning, Werner	1,00	-.@			
155	Agricultural Bank of China	China	Xiang, Junbo	1,00	Renmin Univ of China	Nankai Univ	Peking Univ	
156	Bouygues	France	Bouygues, Martin	1,00	-.@			
157	Nippon Steel	Japan	Mimura, Akio	1,00	Tokyo Univ			
158	Rosneft Oil	Russia	Bogdanchikov, Sergei M.	1,00	Buguruslan Oil Technical School	Ufa Petroleum Inst		
159	Time Warner	USA	Bewkes, Jeffrey L.	1,00	Yale Univ	Stanford Univ		
160	Sears Holdings	USA	Johnson, W. Bruce	1,00	Duke Univ	Duke Univ	Duke Univ	
161	Fujitsu	Japan	Nozoe, Kuniaki	1,00	Waseda Univ			
162	Landesbank Baden-Württemberg	Germany	Jaschinski, Siegfried	1,00	Univ Koeln			
163	Volvo	Sweden	Johansson, Leif	1,00	Chalmers Univ Tech			
164	Credit Suisse	Switzerland	Dougan, Brady W.	1,00	Univ Chicago	Univ Chicago		
165	Rabobank	Netherlands	Moerland, Piet	1,00	Erasmus Univ Rotterdam			
166	Telecom Italia	Italy	Bernabe, Franco	1,00	Univ Turin			
167	Best Buy	USA	Dunn, Brian J.	1,00	-.@			
168	GlaxoSmithKline	GB	Witty, Andrew	1,00	Univ Nottingham			
169	Supervalu	USA	Noddle, Jeffrey	1,00	Univ Iowa			
170	Sinochem	China	Deshu, Liu	1,00	Tsing Hua Univ	China Europe Intl Business School		
171	Roche Group	Switzerland	Schwan, Severin	1,00	Innsbruck Univ	Innsbruck Univ	Innsbruck Univ	
172	Koç Holding	Turkey	Bulgurlu, Bülent	1,00	Gazi Univ	Norwegian Univ of Science and Technology	Norwegian Univ of Science and Technology	
173	Safeway	USA	Burd, Steven A.	1,00	Carroll Coll	Univ Wisconsin - Madison		
174	Banco Do Brasil	Brazil	Bendine, Aldemir	1,00	-.?	-.?	-.?	
175	PepsiCo	USA	Nooyi, Indra K.	1,00	Madras Christian College	Indian Inst Management - Calcutta	Yale Univ	
176	Foncière Euris	France	Feraud, Pierre	1,00	HEC	Inst for Study of Politics - Paris		
177	Kraft Foods	USA	Rosenfeld, Irene B.	1,00	Cornell Univ	Cornell Univ	Cornell Univ	
178	Scottish & Southern Energy	GB	Marchant, Ian	1,00	Univ Durham			
179	Lockheed Martin	USA	Stevens, Robert J.	1,00	Slippery Rock Univ Pennsylvania	Polytechnic Univ New York	Columbia Univ	
180	Woolworths	Australia	Luscombe, Michael	1,00	Monash Univ	Monash Mt Eliza Business School		
181	Sanofi-Aventis	France	Viehbacher, Christopher	1,00	Queen's Univ	Queen's Univ		
182	NEC	Japan	Yano, Kaoru	1,00	Stanford Univ			
183	Novartis	Switzerland	Vasella, Daniel L.	1,00	Univ Fribourg	Univ Bern	Harvard Univ	
184	Hess	USA	Hess, John B.	1,00	Harvard Univ	Harvard Univ		
185	China Southern Power Grid	China	Maozhen, Yuan	1,00	-.?			
186	SABIC	Saudi Arabia	Al-Mady, Mohamed H.	1,00	Univ Colorado - Boulder	Univ Wyoming		
187	Royal Ahold	Netherlands	Rishton, John	1,00	Univ Nottingham			
188	Franz Haniel	Germany	Cordes, Eckhard	1,00	Univ Hamburg	Univ Hamburg		
189	Marubeni	Japan	Asada, Teruo	1,00	Keio Univ			
190	Canon	Japan	Mitarai, Fujio	1,00	Chuo Univ			
191	Cisco Systems	USA	Chambers, John T.	1,00	West Virginia Univ	Indiana Univ - Bloomington		
192	KfW Bankengruppe	Germany	Schröder, Ulrich	1,00	Univ Muenster	Univ Illinois	Univ Muenster	
193	Centrica	GB	Laidlaw, W. Sam	1,00	Univ Cambridge	INSEAD		
194	JFE Holdings	Japan	Sudo, Fumio	1,00	Hokkaido Univ			
195	Royal Philips Electronics	Netherlands	Kleisterlee, Gerard J.	1,00	Eindhoven Univ Tech			
196	CNP Assurances	France	Benoist, Gilles	1,00	Inst for Study of Politics - Paris	ENA		
197	Meiji Yasuda Life Insurance	Japan	Matsuo, Kenji	1,00	Kobe Univ			
198	Johnson Controls	USA	Roell, Stephen A.	1,00	St Ambrose Univ	Northeastern Univ		
199	POSCO	South Korea	Chung, Joon-Yang	1,00	Seoul Natl Univ			
200	FedEx	USA	Smith, Frederick W.	1,00	Yale Univ			
201	Walt Disney	USA	Iger, Robert A.	1,00	Ithaca Coll			
202	Intel	USA	Otellini, Paul S.	1,00	Univ San Francisco	Univ California - Berkeley		
203	Nippon Mining Holdings	Japan	Takahagi, Mitsunori	1,00	Hitotsubashi Univ			
204	Sysco	USA	DeLaney III, William J.	1,00	Univ Notre Dame	Univ Pennsylvania		
205	CVRD	Brazil	Agnelli, Roger	1,00	Fundação Armando Alvares Penteado - Sao Paulo			
206	OMV Group	Austria	Ruttenstorfer, Wolfgang	1,00	Vienna Univ Economics Business Administration			
207	Vivendi	France	Lévy, Jean-Bernard	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris	Ecole Natl Super Télécom	
208	Iberdrola	Spain	Sánchez Galán, José Ignacio	1,00	Univ Pontificia Comillas	Univ Pontificia Comillas	EOI Escuela de Negocios - Madrid	
209	SNCF	France	Peppy, Guillaume	1,00	Inst for Study of Politics - Paris	ENA		

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210	BT	GB	Livingston, Ian P.	1,00	Univ Manchester			
211	Royal Bank of Canada	Canada	Nixon, Gordon M.	1,00	Queen's Univ			
212	Honeywell Intl.	USA	Cote, David M.	1,00	Univ New Hampshire - Durham			
213	GS Holdings	South Korea	Suh, Kyung Suk	1,00	Seoul Natl Univ			
214	TUI	Germany	Frenzel, Michael	1,00	Univ Bochum			
215	Mitsubishi Electric	Japan	Shimomura, Setsuhiro	1,00	Kyoto Univ			
216	Lufthansa Group	Germany	Mayrhuber, Wolfgang	1,00	Tech Coll - Steyr	Massachusetts Inst Tech (MIT)		
217	Sumitomo Life Insurance	Japan	Sato, Yoshio	1,00	Kyu Shu Univ			
218	Noble Group	China	Elman, Richard S.	1,00	-@			
219	Sprint Nextel	USA	Hesse, Daniel R.	1,00	Univ Notre Dame	Cornell Univ		
220	Baosteel Group	China	Lejiang, Xu	1,00	Hong Kong Univ			
221	Aviva	GB	Moss, Andrew	1,00	Univ Oxford			
222	Continental	Germany	Neumann, Karl-Thomas	1,00	Univ Dortmund	Univ Duisburg Essen		
223	Enterprise GP Holdings	USA	Cunningham, Ralph S.	1,00	Auburn Univ	Ohio State Univ	Ohio State Univ	
224	GMAC	USA	de Molina, Alvaro G.	1,00	Fairleigh Dickinson Univ	Duke Univ	Rutgers Univ	
225	Sumitomo Mitsui Financial Group	Japan	Kitayama, Teisuke	1,00	Tokyo Univ			
226	Power Corp. of Canada	Canada	Desmarais Jr., Paul	0,50	McGill Univ	INSEAD		
226	Power Corp. of Canada	Canada	Desmarais, Andre	0,50	Concordia Univ			
227	GasTerra	Netherlands	Lankhorst, Gertjan J.	1,00	Vrije Universiteit Amsterdam			
228	Mizuho Financial Group	Japan	Tsakamoto, Takashi	1,00	Kyoto Univ			
229	Sumitomo	Japan	Kato, Susumu	1,00	Kobe Univ			
230	ABB	Switzerland	Hogan, Joseph M.	1,00	Geneva Coll	Robert Morris Univ		
231	Tokio Marine Holdings	Japan	Sumi, Shuzo	1,00	Waseda Univ			
232	KDDI	Japan	Onodera, Tadashi	1,00	Tohoku Univ			
233	Commerzbank	Germany	Blessing, Martin	1,00	Univ Frankfurt	Univ St Gallen (HSG)	Univ Chicago	
234	TNK-BP Holding	Russia	Fridman, Mikhail	1,00	Moscow Inst of Steel and Alloys			
235	Ingram Micro	USA	Spieler, Gregory M.E.	1,00	Carleton Univ	Georgetown Univ	INSEAD	
236	Danske Bank Group	Denmark	Straarup, Peter	1,00	Copenhagen Univ			
237	Comcast	USA	Roberts, Brian L.	1,00	Univ Pennsylvania			
238	Itochu	Japan	Kobayashi, Eizo	1,00	Osaka Univ			
239	Northrop Grumman	USA	Sugar, Ronald D.	1,00	Univ California - Los Angeles	Univ California - Los Angeles	Univ California - Los Angeles	
240	Air France-KLM Group	France	Gourgeon, Pierre-Henri	1,00	Ecole Polytechnique	Ec Natl Sup Aéronautique et Espace	California Inst Tech	
241	ACS	Spain	Rodríguez, Florentino Pérez	1,00	Univ Polytechnic Madrid			
242	China Railway Group	China	Li, Changjin	1,00	Central South Univ Changsha	Southwest Jiaotong Univ Chengdu		
243	Mitsubishi Heavy Industries	Japan	Ormiya, Hideaki	1,00	Tokyo Univ			
244	Idemitsu Kosan	Japan	Nakano, Kazuhisa	1,00	Waseda Univ			
245	DZ Bank	Germany	Kirsch, Wolfgang	1,00	Univ Koeln			
246	Cepsa	Spain	de Riberolles, Dominique	1,00	-?	Univ Washington - Seattle		
247	Australia & New Zealand Banking	Australia	Smith, Michael	1,00	City Univ London			
248	Wolseley	GB	Hornsby III, Claude A.S.	1,00	Virginia Poly and State Univ			
249	PKN Orlen Group	Poland	Krawiec, Dariusz Jacek	1,00	Poznan Univ of Economics			
250	News Corp.	USA	Murdoch, Keith Rupert	1,00	Univ Oxford			
251	KBC Group	Belgium	Bergen, André	1,00	Katolieke Univ Leuven			
252	China Railway Construction	China	Li, Guorui	1,00	Southwest Jiaotong Univ Chengdu			
253	Apple	USA	Jobs, Steven P.	1,00	Reed Coll			
254	George Weston	Canada	Weston, W. Galen	1,00	Univ Western Ontario			
255	Zurich Financial Services	Switzerland	Schiro, James J.	1,00	St John's Univ	Dartmouth Coll		
256	Lloyds Banking Group	GB	Daniels, J. Eric	1,00	Cornell Univ	Massachusetts Inst Tech (MIT)		
257	CHS	USA	Johnson, John D.	1,00	Black Hills State Univ			
258	Tata Steel	India	Muthuraman, B.	1,00	Madras Christian College	Indian Inst Tech - Madras	XLRI Jamshedpur	
259	Coca-Cola	USA	Kent, Muhtar	1,00	Univ of Hull	City Univ London		
260	American Express	USA	Chenault, Kenneth I.	1,00	Bowdoin Coll	Harvard Univ		
261	J Sainsbury	GB	King, Justin	1,00	Univ Bath			
262	DuPont	USA	Kullman, Ellen J.	1,00	Tufts Univ	Northwestern Univ		
263	China Telecommunications	China	Xiaochu, Wang	1,00	Beijing Univ Posts Telecommunications			
264	Reliance Industries	India	Ambani, Mukesh D.	1,00	Mumbai Univ	Stanford Univ		

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
265	L.M. Ericsson	Sweden	Svanberg, Carl-Henric	1,00	Linköping Univ	Uppsala Univ		
266	Showa Shell Sekiyu	Japan	Arai, Jun	1,00	Waseda Univ			
267	Commonwealth Bank of Australia	Australia	Norris, Ralph J.	1,00	Lynfield Coll			
268	AstraZeneca	GB	Brennan, David R.	1,00	Gettysburg Coll			
269	New York Life Insurance	USA	Mathas, Theodore A.	1,00	Stanford Univ	Univ Virginia		
270	Bridgestone	Japan	Arakawa, Shoshi	1,00	Tokyo Univ of Foreign Languages			
271	Denso	Japan	Kato, Nobuaki	1,00	Keio Univ			
272	National Australia Bank	Australia	Clyne, Cameron A.	1,00	Univ of Sydney			
273	America Movil	Mexico	Hajj Aboumradi, Daniel	1,00	Univ Anahuac			
274	Aetna	USA	Williams, Ronald A.	1,00	Roosevelt Univ	Massachusetts Inst Tech (MIT)		
275	Flextronics International	Singapore	McNamara, Michael M.	1,00	Univ Cincinnati - Cincinnati	Santa Clara Univ		
276	Manulife Financial	Canada	Guloien, Donald A.	1,00	Univ Toronto			
277	PPR	France	Pinault, François-Henri	1,00	HEC			
278	CRH	Ireland	Lee, Myles	1,00	Univ Coll Cork			
279	BAE Systems	GB	King, Ian	1,00	-?			
280	La Poste	France	Lefebvre, Georges	1,00	Ecole Natl Super PTT (discontinued)			
281	Hutchison Whampoa	China	Fok, Canning K.N.	1,00	Univ New England			
282	Motorola	USA	Brown, Gregory Q.	0,50	Rutgers Univ			
282	Motorola	USA	Jha, Sanjay K.	0,50	Univ Liverpool	Univ Strathclyde		
283	Westpac Banking	Australia	Kelly, Gail P.	1,00	Univ Cape Town	Univ Cape Town	Univ of Witwatersrand	
284	EnCana	Canada	Eresman, Randall K.	1,00	Univ Wyoming			
285	Arcandor	Germany	Eick, Karl-Gerhard	1,00	Univ Augsburg	Univ Augsburg		
286	Plains All Amer. Pipeline	USA	Armstrong, Greg L.	1,00	Southeastern Oklahoma State Univ			
287	Wesfarmers	Australia	Goyder, Richard	1,00	Univ Western Australia	Harvard Univ		
288	Nordea Bank	Sweden	Clausen, Christian	1,00	-?			
289	Bharat Petroleum	India	Sinha, Ashok	1,00	Indian Inst Tech - Kharagpur	Indian Inst Management		
290	Suzuki Motor	Japan	Suzuki, Osamu	1,00	Chuo Univ			
291	Cathay Life Insurance	Taiwan	Chang, Fa-te	0,50	Natl Chung Hsing Univ			
291	Cathay Life Insurance	Taiwan	Hsiung, Ming-ho	0,50	Univ Iowa			
292	China State Construction	China	Sun, Wenjie	1,00	Tongji Univ Shanghai			
293	Cosmo Oil	Japan	Kimura, Yaichi	1,00	Waseda Univ			
294	Abbott Laboratories	USA	White, Miles D.	1,00	Stanford Univ	Stanford Univ		
295	Allstate	USA	Wilson, Thomas J.	1,00	Univ Michigan	Northwestern Univ		
296	TIAA-CREF	USA	Ferguson Jr, Roger W.	1,00	Harvard Univ	Harvard Univ	Harvard Univ	
297	General Dynamics	USA	Johnson, Jay L.	1,00	US Naval Academy			
298	Prudential Financial	USA	Strangfeld Jr, John R.	1,00	Susquehanna Univ	Univ Virginia		
299	Adecco	Switzerland	De Maeseneire, Patrick	1,00	Solvay Brussels School of Economics and Management	Univ Ghent	London Business School	INSEAD
300	Wilmar International	Singapore	Kuok, Khoon Hong	1,00	National Univ of Singapore			
301	Alliance Boots	GB	Hornby, Andrew	1,00	Univ Oxford	Harvard Univ		
302	Mitsubishi Chemical Holdings	Japan	Kobayashi, Yoshimitsu	1,00	Tokyo Univ	Tokyo Univ		
303	Humana	USA	McCallister, Michael B.	1,00	Louisiana Tech Univ	Pepperdine Univ		
304	Liberty Mutual Ins. Group	USA	Kelly, Edmund F.	1,00	Queen's Univ Belfast	Massachusetts Inst Tech (MIT)		
305	Korea Electric Power	South Korea	Kim, Ssang-Su	1,00	Hanyang Univ			
306	CPC	Taiwan	Shih, Yen-Shiang	1,00	Natl Taiwan Univ	Massachusetts Inst Tech (MIT)		
307	Deere	USA	Lane, Robert W.	1,00	Wheaton Coll	Univ Chicago		
308	HCA	USA	Bracken, Richard M.	1,00	San Diego State Univ	Virginia Commonwealth Univ		
309	Sharp	Japan	Machida, Katsuhiko	1,00	Kyoto Univ			
310	Sberbank	Russia	Gref, Herman	1,00	Omsk State Univ	St Petersburg State Univ		
311	Hindustan Petroleum	India	Balakrishnan, Arun	1,00	Indian Inst Management			
312	Japan Tobacco	Japan	Kimura, Hiroshi	1,00	Kyoto Univ			
313	Tyson Foods	USA	Tollett, Leland E.	1,00	Univ of Arkansas	Univ of Arkansas		
314	Alcoa	USA	Kleinfeld, Klaus	1,00	Univ Goettingen	Univ Würzburg		
315	Bayerische Landesbank	Germany	Kemmer, Michael	1,00	Univ Munich			
316	Petroplus Holdings	Switzerland	Lavinia, Robert J.	1,00	US Merchant Marine Academy	Harvard Univ		
317	Tesoro	USA	Smith, Bruce A.	1,00	Westminster Coll	Univ Kansas - Lawrence		
318	China National Offshore Oil	China	Fu, Chengyu	1,00	Northeast Petroleum Institute of China	Univ Southern California		
319	Hochtief	Germany	Lütkestratkötter, Herbert	1,00	Tech Univ Aachen	Tech Univ Aachen	Tech Univ Aachen	

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320	Xstrata	Switzerland	Davis, Michael L.	1,00	Rhodes Univ			
321	Delhaize Group	Belgium	Beckers, Pierre-Olivier	1,00	Univ Louvain	Harvard Univ		
322	Lafarge	France	Lafont, Bruno	1,00	HEC	ENA		
323	Formosa Petrochemicals	Taiwan	Wang, Wilfred	1,00	Univ of London			
324	Kansai Electric Power	Japan	Mori, Shosuke	1,00	Kyoto Univ			
325	Suncor Energy	Canada	George, Richard L.	1,00	Colorado State Univ	Univ Houston	Harvard Univ	
326	Murphy Oil	USA	Wood, David M.	1,00	Univ Nottingham			
327	China Ocean Shipping	China	Wei, Jiafu	1,00	Dalian Maritime Univ	Tianjin Univ		
328	Schlumberger	USA	Gould, Andrew	1,00	Univ Wales - Swansea			
329	East Japan Railway	Japan	Seino, Satoshi	1,00	Tohoku Univ			
330	Schneider Electric	France	Tricoire, Jean-Pascal	1,00	ESEO Angers	EM Lyon		
331	China Minmetals	China	Zhou, Zhongshu	1,00	Shanghai International Studies Univ			
332	Softbank	Japan	Son, Masayoshi	1,00	Univ California - Berkeley			
333	National Grid	GB	Holliday, Steven	1,00	Univ Nottingham	IMD International		
334	Alstom	France	Kron, Patrick	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
335	COFCO	China	Yu, Xubo	1,00	Univ of International Business and Economics	China Europe International Business School		
336	Anglo American	GB	Carroll, Cynthia	1,00	Skidmore College	Univ Kansas - Lawrence	Harvard Univ	
337	Rite Aid	USA	Sammons, Mary F.	1,00	Marylhurst Univ			
338	Christian Dior	France	Toledano, Sidney	1,00	Ecole Centrale - Paris			
339	Poste Italiane	Italy	Sarmi, Massimo	1,00	-?			
340	Petro-Canada	Canada	Brenneman, Ronald A.	1,00	Univ Toronto	Univ Manchester	Massachusetts Inst Tech (MIT)	
341	China Communications Construction	China	Zhou, Jichang	1,00	Tongji Univ Shanghai			
342	Quanta Computer	Taiwan	Lam, Barry	1,00	Natl taiwan Univ	Natl Taiwan Univ		
343	Bank of Nova Scotia	Canada	Waugh, Richard E.	1,00	Univ Manitoba	York Univ		
344	William Morrison Supermarkets	GB	Bolland, Marc	1,00	Hotelschool The Hague	Univ Groningen	Univ Groningen	
345	Philip Morris International	USA	Camilleri, Louis C.	1,00	Univ Lausanne			
346	L'Oréal	France	Agon, Jean-Paul	1,00	HEC			
347	Bertelsmann	Germany	Ostrowski, Hartmut	1,00	Univ Bielefeld			
348	Accenture	USA	Green, William D.	1,00	Dean Coll	Babson Coll		
349	T&D Holdings	Japan	Miyato, Naoteru	1,00	Keio Univ			
350	Emerson Electric	USA	Farr, David N.	1,00	Wake Forest Univ	Vanderbilt Univ		
351	3M	USA	Buckley, George W.	1,00	Univ Huddersfield	Univ Huddersfield		
352	Mazda Motor	Japan	Yamanouchi, Takashi	1,00	Keio Univ			
353	Onex	Canada	Schwartz, Gerald W.	1,00	Univ Manitoba	Univ Manitoba	Harvard Univ	
354	Toronto-Dominion Bank	Canada	Clark, W. Edmund	1,00	Univ Toronto	Harvard Univ	Harvard Univ	
355	Hyundai Heavy Industries	South Korea	Min, Keh-Sik	0.50	Seoul Natl Univ			
355	Hyundai Heavy Industries	South Korea	Choi, Kil-Seon	0.50	Seoul Natl Univ			
356	Chubu Electric Power	Japan	Mita, Toshio	1,00	Seikei Univ			
357	Vattenfall	Sweden	Josefsson, Lars G.	1,00	Chalmers Univ Tech			
358	Macy's	USA	Lundgren, Terry J.	1,00	Univ Arizona			
359	Shanghai Automotive	China	Shen, Jianhua	1,00	-?			
360	Alcatel-Lucent	France	Verwaayen, Bernardus J.	1,00	Univ Utrecht			
361	International Paper	USA	Faraci, John V. Jr.	1,00	Denison Univ	Univ Michigan - Ann Arbor		
362	Hanwha	South Korea	Nam, Young sun	1,00	-?			
363	State Bank of India	India	Bhatt, O.P.	1,00	Chaudhary Charan Singh Univ			
364	Mediceo Pallac Holdings	Japan	Kumakura, Sadatake	1,00	Keio Univ			
365	Occidental Petroleum	USA	Irani, Ray R.	1,00	American Univ Beirut	Univ Southern California		
366	Travelers Cos.	USA	Fishman, Jay S.	1,00	Univ Pennsylvania	Univ Pennsylvania		
367	Samsung Life Insurance	South Korea	Lee, Soo Chang	1,00	Seoul Natl Univ			
368	MAN Group	Germany	Samuelsson, Hakan	1,00	KTH Royal Inst Tech			
369	Fujifilm Holdings	Japan	Komori, Shigetaka	1,00	Tokyo Univ			
370	CFE	Mexico	Ayub, Alfredo Elias	1,00	Univ Pennsylvania	Univ Pennsylvania		
371	Nippon Yusen	Japan	Kudo, Yasumi	1,00	Keio Univ			
372	Sinosteel	China	Huang, Tianwen	1,00	Shanghai Maritime University			
373	Publix Super Markets	USA	Crenshaw, William E.	1,00	Baylor Univ			
374	Tech Data	USA	Dutkowsky, Robert M.	1,00	Cornell Univ			
375	Hebei Iron & Steel Group	China	Wang, Yifang	1,00	Wuhan Univ of Science and Tech			

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
376	Michelin	France	Rollier, Michel	1,00	Inst for Study of Politics - Paris			
377	Energie Baden-Württemberg	Germany	Villis, Hans-Peter	1,00	-?			
378	Merck	USA	Clark, Richard T.	1,00	Washington & Jefferson Coll	American Univ		
379	Migros	Switzerland	Bolliger, Herbert	1,00	Univ Zurich			
380	China Metallurgical Group	China	Wang, Weimin	1,00	Academy of Armored Forces Engineering			
381	AMR	USA	Arpey, Gerard J.	1,00	Univ Texas - Austin	Univ Texas - Austin		
382	United States Steel	USA	Surma, John P. Jr.	1,00	Pennsylvania State Univ - Univ Park			
383	Evonik Industries	Germany	Engel, Klaus	1,00	Univ Bochum	Univ Bochum		
384	Magna International	Canada	Walker, Donald J.	0,50	Univ Waterloo Ontario			
384	Magna International	Canada	Wolf, Siegfried	0,50	-@			
385	China FAW Group	China	Xu, Jianyi	1,00	Jilin Industry Univ	Maastricht School of Management		
386	Nucor	USA	DiMicco, Daniel R.	1,00	Brown Univ	Univ Pennsylvania		
387	Anheuser-Busch InBev	Belgium	Brito, Carlos	1,00	Univ Fed Rio de Janeiro	Stanford Univ		
388	McDonald's	USA	Skinner, James A.	1,00	Univ Miami			
389	Standard Chartered Bank	GB	Sands, Peter	1,00	Univ Oxford	Harvard Univ		
390	BG Group	GB	Chapman, Frank	1,00	Univ of London			
391	Edeka Zentrale	Germany	Mosa, Markus	1,00	Univ Koeln			
392	Heraeus Holding	Germany	Heinrich, Frank	1,00	Tech Univ Berlin	Tech Univ Berlin		
393	Holcim	Switzerland	Akermann, Markus	1,00	Univ St Gallen (HSG)	Univ Sheffield		
394	Mapfre Group	Spain	Martinez, José Manuel	1,00	Univ Polytechnic Madrid			
395	Raytheon	USA	Swanson, William H.	1,00	California Polytech State Univ			
396	Husky Energy	Canada	Lau, John C.S.	1,00	Univ Queensland	Univ Queensland		
397	Staples	USA	Sargent, Ronald L.	1,00	Harvard Univ	Harvard Univ		
398	Swiss Reinsurance	Switzerland	Lippe, Stefan	1,00	Univ Mannheim			
399	Finmeccanica	Italy	Guarguaglini, Pier Francesco	1,00	Univ Pisa			
400	Metalurgica Gerdau	Brazil	Gerdau Johannpeter, André B.	1,00	Univ Toronto	Ashridge Business School	Univ Pennsylvania	
401	Wyeth	USA	Poussot, Bernard J.	1,00	ESCP-EAP			
402	Oil & Natural Gas	India	Sharma, R.S.	1,00	-?			
403	Delta Air Lines	USA	Anderson, Richard H.	1,00	Univ Houston	South Texas Coll of Law		
404	Cie Nationale à Portefeuille	Belgium	Samyn, Gilles	1,00	Univ Libre Bruxelles			
405	Fannie Mae	USA	Williams, Michael J.	1,00	Drexel Univ	Drexel Univ		
406	Akzo Nobel	Netherlands	Wijers, Hans	1,00	Univ Groningen	Erasmus Univ Rotterdam		
407	Compass Group	GB	Cousins, Richard	1,00	Univ Sheffield	Univ Lancaster		
408	Oracle	USA	Ellison, Lawrence J.	1,00	-@			
409	SeverStal	Russia	Mordashov, Alexey A.	1,00	Saint Petersburg State Univ of Engineering & Economics	Northumbria Univ		
410	Telstra	Australia	Thodey, David	1,00	Victoria Univ	Northwestern Univ		
411	Jardine Matheson	China	Nightingale, Anthony	1,00	Univ Cambridge			
412	Fluor	USA	Boeckmann, Alan L.	1,00	Univ Arizona			
413	Groupe Danone	France	Riboud, Franck	1,00	Swiss Fed Inst Tech - Lausanne			
414	Galp Energia	Portugal	Ferreira de Oliveira, Manuel	1,00	Univ Porto	Univ Manchester	Univ Manchester	
415	Citic Group	China	Kong, Dan	1,00	Chinese Academy of Social Sciences			
416	British American Tobacco	GB	Adams, Paul	1,00	-@			
417	Aisin Seiki	Japan	Yamauchi, Yasuhito	1,00	Tohoku Univ	Tohoku Univ		
418	Express Scripts	USA	Paz, George	1,00	Univ Missouri - Columbia	Univ Missouri - Columbia		
419	China United Telecommunications	China	Lu, Yimin	1,00	Shanghai Jiaotong Univ	Harvard Univ		
420	Surgutneftegas	Russia	Bogdanov, Vladimir Leonidovich	1,00	Tyumen State Oil & Gas Univ			
421	Cemex	Mexico	Zambrano, Lorenzo H.	1,00	Monterrey Inst Tech	Stanford Univ		
422	Coca-Cola Enterprises	USA	Brock, John F.	1,00	Georgia Institute of Technology	Georgia Institute of Technology		
423	Google	USA	Schmidt, Eric E.	1,00	Princeton Univ	Univ California - Berkeley	Univ California - Berkeley	
424	Skanska	Sweden	Karlström, Johan	1,00	KTH Royal Inst Tech	Harvard Univ		
425	China Huaneng Group	China	Cao, Peixi	1,00	Shandong Univ	-?		
426	Aviation Industry Corp. Of China	China	Lin, Zuoming	1,00	Nanjing Univ of Aeronautics & Astronautics			
427	Northwestern Mutual	USA	Zore, Edward J.	1,00	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee		
428	China South Industries Group	China	Xu, Bin	1,00	Party School of Central Committee of CPC			
429	Kobe Steel	Japan	Sato, Hiroshi	1,00	Kyu Shu Univ			
430	Hypo Real Estate Holding	Germany	Wieandt, Axel	1,00	WHU - Otto Beisheim School	WHU - Otto Beisheim School	Northwestern Univ	

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
					of Management	of Management		
431	Crédit Industriel et Commercial	France	Lucas, Michel	1,00	Ecole Centrale de Lille			
432	Manpower	USA	Joerres, Jeffrey A.	1,00	Marquette Univ			
433	Tyco International	USA	Breen, Edward D. Jr.	1,00	Grove City Coll			
434	Royal KPN	Netherlands	Scheepbouwer, A.J.	1,00	-?			
435	Bristol-Myers Squibb	USA	Cornelius, James M.	1,00	Michigan State Univ	Michigan State Univ		
436	Asustek Computer	Taiwan	Shen, Jerry	1,00	Natl Taiwan Univ			
437	Sumitomo Electric Industries	Japan	Matsumoto, Masayoshi	1,00	Hitotsubashi Univ			
438	Korea Gas	South Korea	Choo, Kangsoo	1,00	Seoul Natl Univ	Dalhousie Univ	Korea Univ	
439	Groupama	France	Azéma, Jean	1,00	Ecole Super Agriculture - Purpan	Centre National Etudes Super Sécurité Sociale		
440	HeidelbergCement	Germany	Scheifele, Bernd	1,00	Univ Fribourg	Univ Dijon	Univ Illinois	
441	S-Oil	South Korea	Subaey, Ahmed A.	1,00	Northern Arizona Univ	Arizona State Univ	Stanford Univ	
442	Heineken Holding	Netherlands	van Boxmeer, Jean-François	1,00	Facultés Universitaires Notre Dame de la Paix			
443	Acciona	Spain	Entrecanales, José Manuel	1,00	Univ Complutense - Madrid			
444	Jiangsu Shagang Group	China	Shen, Wenrong	1,00	-@			
445	Ricoh	Japan	Kondo, Shiro	1,00	Niigata Univ			
446	Erste Bank	Austria	Treichl, Andreas	1,00	Univ Vienna			
447	Grupo Ferrovial	Spain	Ayuso García, Joaquin	1,00	Univ Polytechnic Madrid			
448	Henkel	Germany	Rorsted, Kasper	1,00	Copenhagen Business School			
449	Mol Hungarian Oil & Gas	Hungary	Hernadi, Zsolt	1,00	Budapest Univ of Economic Sciences			
450	Randstad Holding	Netherlands	Noteboom, Ben	1,00	Erasmus Univ Rotterdam	Cranfield Univ		
451	Fomento de Construcciones	Spain	Falcones Jaquotot, Baldomero	1,00	Univ of Navarra	Univ of Navarra		
452	Maruhan	Japan	Han, Chang-Woo	1,00	Hosei Univ			
453	Delphi	USA	O'Neal, Rodney	1,00	Kettering Univ	Stanford Univ		
454	Evraz Group	Russia	Frolov, Alexander	1,00	Moscow Inst of Physics and Tech	Moscow Inst of Physics and Tech		
455	Eli Lilly	USA	Lechleiter, John C.	1,00	Xavier Univ	Harvard Univ	Harvard Univ	
456	Sodexo	France	Landel, Michel	1,00	European Business School Paris			
457	EDP - Energias de Portugal	Portugal	Mexia, Antonio	1,00	Univ Geneva			
458	Mitsui Sumitomo Insurance	Japan	Egashira, Toshiaki	1,00	Keio Univ			
459	UAL	USA	Tilton, Glenn F.	1,00	Univ South Carolina - Columbia			
460	Komatsu	Japan	Noji, Kunio	1,00	Osaka Univ			
461	Imperial Tobacco Group	GB	Davis, Gareth	1,00	Univ Sheffield			
462	Marquard & Bahls	Germany	Lokhorst, Wim	1,00	-?			
463	Nationwide	USA	Rasmussen, Stephen S.	1,00	Univ Iowa			
464	Gas Natural SDG	Spain	Villaseca Marco, Rafael	1,00	Univ Polytechnic Catalunya	Univ Navarra		
465	Constellation Energy	USA	Shattuck, Mayo A. III	1,00	Williams Coll	Stanford Univ		
466	Israel Corp.	Israel	Gilad, Nir	1,00	Hebrew Univ	Bar Ilan Univ		
467	Caltex Australia	Australia	Segal, Julian	1,00	Technion	Macquarie Univ	Harvard Univ	
468	Bombardier	Canada	Beaudoin, Pierre	1,00	McGill Univ			
469	DirecTV Group	USA	Carey, Chase	1,00	Colgate Univ	Harvard Univ		
470	Mitsubishi Motors	Japan	Masuko, Osamu	1,00	Waseda Univ			
471	Doosan	South Korea	Park, Yongmann	1,00	-?			
472	Goodyear Tire & Rubber	USA	Keegan, Robert J.	1,00	Le Moyne Coll	Univ Rochester		
473	Eiffage	France	Roverato, Jean-François	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussées		
474	Japan Airlines	Japan	Nishimatsu, Haruka	1,00	Tokyo Univ			
475	Kimberly-Clark	USA	Falk, Thomas J.	1,00	Univ Wisconsin - Madison	Stanford Univ		
475	Samsung C&T	South Korea	Lee, Sang Dae	0,50	Korea Univ			
475	Samsung C&T	South Korea	Chi, Seong Ha	0,50	Sungkyunkwan Univ	Korea Univ		
476	Norddeutsche Landesbank	Germany	Dunkel, Gunter	1,00	Vienna Univ Economics Business Administration	Vienna Univ Economics Business Administration	Univ Vienna	
477	Skandinaviska Enskilda Banken	Sweden	Falkengren, Annika	1,00	Stockholm Univ			
478	Kajima	Japan	Nakamura, Mitsuyoshi	1,00	Keio Univ			
479	Bank of Montreal	Canada	Downe, William A.	1,00	Wilfrid Laurier Univ	Univ Toronto		
480	AREVA	France	Lauvergeon, Anne	1,00	Ecole Normale Supérieure - Paris	Ecole Natl Super Mines - Paris		
481	Neste Oil	Finland	Lievonen, Matti	1,00	Univ Kuopio			
482	Alfresa Holdings	Japan	Ishiguro, Denroku	1,00	Univ Toyama			
483	U.S. Bancorp	USA	Davis, Richard K.	1,00	California State Univ - Fullerton			

Rank	Name	Country	President	CEO	1 <sup>st</sup> degree	2 <sup>nd</sup> degree	3 <sup>rd</sup> degree	4 <sup>th</sup> HEI
484	L'Air Liquide	France	Potier, Benoit	1,00	Ecole Centrale - Paris	INSEAD		
485	Amazon.com	USA	Bezos, Jeffrey P.	1,00	Princeton Univ			
486	TJX	USA	Meyrowitz, Carol M.	1,00	-?			
487	Cigna	USA	Hanway, H. Edward	1,00	Loyola Coll - Baltimore	Widener Univ		
488	Whirlpool	USA	Fettig, Jeff M.	1,00	Indiana Univ - Bloomington			
489	Exelon	USA	Rowe, John W.	1,00	Univ Wisconsin - Madison	Univ Wisconsin - Madison		
490	Rexel	France	Paube, Jean-Charles	1,00	Ecole Centrale de Lille	INSEAD		
491	Shimizu	Japan	Miyamoto, Yoichi	1,00	Tokyo Univ			
492	Premafin Finanziaria	Italy	Ligresti, Giulia Maria	1,00	-?			
493	Massachusetts Mutual Life Insurance	USA	Reese, Stuart H.	1,00	Gettysburg Coll	Dartmouth Coll		
494	Bank of Communications	China	Li, Jun	1,00	Huazhong Univ of Science and Tech			
496	Yamada Denki	Japan	Yamada, Noboru	1,00	-?			
497	Nike	USA	Parker, Mark G.	1,00	Pennsylvania State Univ - Univ Park			
498	Kirin Holdings	Japan	Kato, Kazuyasu	1,00	Keio Univ	Massachusetts Inst Tech (MIT)		
499	Aluminium Corp of China	China	Xiong, Weiping	1,00	Central South Univ Changsha	Central South Univ Changsha		
500	Mitsui OSK Lines	Japan	Ashida, Akimitsu	1,00	Kyoto Univ			

## 7. The 397 leading higher education institutions in 2010

(based on Fortune Global 500, 2009)

*In red: French institutions*

Rank	Institution	Given Name	Country	Score
1	Harvard Univ	Harvard Univ	USA	17,42
2	Tokyo Univ	Tokyo Univ	Japan	11,50
3	Keio Univ	Keio Univ	Japan	11,00
4	Waseda Univ	Waseda Univ	Japan	8,50
5	Stanford Univ	Stanford Univ	USA	6,83
6	HEC	HEC	France	6,17
7	Kyoto Univ	Kyoto Univ	Japan	6,00
7	Seoul Natl Univ	Seoul Natl Univ	South Korea	6,00
7	Univ Pennsylvania	Univ Pennsylvania	USA	6,00
10	Massachusetts Inst Tech (MIT)	Massachusetts Inst Tech (MIT)	USA	5,83
11	Univ Oxford	Univ Oxford	United Kingdom	5,50
12	Ecole Polytechnique	Ecole Polytechnique	France	5,25
13	ENA	ENA	France	4,92
14	Columbia Univ	Columbia	USA	3,83
15	Cornell Univ	Cornell Univ	USA	3,50
15	Univ Nottingham	Nottingham Univ	United Kingdom	3,50
17	Inst for Study of Politics - Paris	Sciences Po Paris	France	3,42
18	INSEAD	INSEAD	France	3,17
19	Univ Manchester	Univ Manchester	United Kingdom	3,00
19	Chuo Univ	Chuo Univ	Japan	3,00
19	Hitotsubashi Univ	Hitotsubashi Univ	Japan	3,00
19	Osaka Univ	Osaka Univ	Japan	3,00
19	Queen's Univ	Queen's Univ	Canada	3,00
19	Tohoku Univ	Tohoku Univ	Japan	3,00
19	Univ Hamburg	Univ Hamburg	Germany	3,00
19	Univ Koeln	Univ Koeln	Germany	3,00
19	Univ Polytechnic Madrid	Univ Politecnica Madrid	Spain	3,00
28	Duke Univ	Duke Univ	USA	2,83
28	Ecole Natl Super Mines - Paris	MINES ParisTech	France	2,83
28	Univ Toronto	Univ Toronto	Canada	2,83
31	Univ Goettingen	Univ Goettingen	Germany	2,75
32	Northwestern Univ	Northwestern Univ	USA	2,67
33	Natl Taiwan Univ	Natl Taiwan Univ	Taiwan	2,50
33	Pennsylvania State Univ - Univ Park	Pennsylvania State Univ - Univ Park	USA	2,50
33	Shandong Univ	Shandong Univ	China	2,50
33	Univ Bocconi - Milan	Univ Bocconi - Milan	Italy	2,50
33	Univ Chicago	Univ Chicago	USA	2,50
33	Univ Iowa	Univ Iowa	USA	2,50
39	Yale Univ	Yale Univ	USA	2,33
40	Univ California - Berkeley	Univ California - Berkeley	USA	2,17
40	Vienna Univ Economics Business Administration	WU Wien	Austria	2,17
42	Baylor Univ	Baylor Univ	USA	2,00
42	Chalmers Univ Tech	Chalmers Univ Tech	Sweden	2,00
42	Erasmus Univ Rotterdam	Erasmus Univ Rotterdam	Netherlands	2,00
42	Georgia Institute of Technology	Georgia Institute of Technology	USA	2,00
42	Hanyang Univ	Hanyang Univ	South Korea	2,00
42	Indian Inst Management	Indian Inst Management	India	2,00
42	Kobe Univ	Kobe Univ	Japan	2,00
42	Kyu Shu Univ	Kyu Shu Univ	Japan	2,00
42	Tongji Univ Shanghai	Tongji Univ Shanghai	China	2,00

Rank	Institution	Given Name	Country	Score
42	Univ Arizona	Univ Arizona	USA	2,00
42	Univ Bochum	Univ Bochum	Germany	2,00
42	Univ Complutense - Madrid	Univ Complutense - Madrid	Spain	2,00
42	Univ Munich	Univ Munich	Germany	2,00
42	Univ of London	Univ of London	United Kingdom	2,00
42	Univ Queensland	Univ Queensland	Australia	2,00
42	Univ Sao Paulo	Univ Sao Paulo	Brazil	2,00
42	Univ Sheffield	Univ Sheffield	United Kingdom	2,00
42	Univ Texas - Austin	Univ Texas - Austin	USA	2,00
42	Univ Wisconsin - Madison	Univ Wisconsin - Madison	USA	2,00
42	Univ Kansas - Lawrence	Univ Kansas - Lawrence	USA	2,00
62	Intl Inst for Management Development - Lausanne	Intl Inst for Management Development - Lausanne	Switzerland	1,83
62	Univ St Gallen (HSG)	Univ St Gallen (HSG)	Switzerland	1,83
64	Babson Coll	Babson Coll	USA	1,50
64	Central South Univ Changsha	Central South Univ Changsha	China	1,50
64	City Univ London	City Univ London	United Kingdom	1,50
64	Dartmouth Coll	Dartmouth Coll	USA	1,50
64	Ecole Centrale - Paris	Ecole Centrale Paris	France	1,50
64	Ecole Centrale de Lille	Ecole Centrale de Lille	France	1,50
64	ESCP-EAP	ESCP-EAP	France	1,50
64	Fordham Univ	Fordham Univ	USA	1,50
64	Gettysburg Coll	Gettysburg Coll	USA	1,50
64	Indiana Univ - Bloomington	Indiana Univ - Bloomington	USA	1,50
64	KTH Royal Inst Tech	KTH	Sweden	1,50
64	Shanghai International Studies Univ	Shanghai International Studies Univ	China	1,50
64	Southern Methodist Univ	Southern Methodist Univ	USA	1,50
64	Southwest Jiaotong Univ Chengdu	Southwest Jiaotong Univ Chengdu	China	1,50
64	Tianjin Univ	Tianjin Univ	China	1,50
64	Tufts Univ	Tufts Univ	USA	1,50
64	Univ Cambridge	Univ Cambridge	United Kingdom	1,50
64	Univ Karlsruhe	Univ Karlsruhe	Germany	1,50
64	Univ Wyoming	Univ Wyoming	USA	1,50
64	Univ California - Los Angeles	Univ California - Los Angeles	USA	1,50
64	Univ Groningen	Univ Groningen	Netherlands	1,50
85	Princeton Univ	Princeton Univ	USA	1,33
85	Univ Vienna	Univ of Vienna	Austria	1,33
87	Korea Univ	Korea Univ	South Korea	1,25
87	McGill Univ	McGill Univ	Canada	1,25
87	Purdue Univ - West Lafayette	Purdue Univ - West Lafayette	USA	1,25
87	Tech Univ Berlin	Tech Univ Berlin	Germany	1,25
87	Tech Univ Clausthal	Tech Univ Clausthal	Germany	1,25
92	Univ Cincinnati - Cincinnati	Univ Cincinnati - Cincinnati	USA	1,17
92	Univ Manitoba	Univ Manitoba	Canada	1,17
94	Academy of Armored Forces Engineering	Academy of Armored Forces Engineering	China	1,00
94	Azerbaijan Oil and Gas Inst	Azerbaijan Oil and Gas Inst	Azerbaijan	1,00
94	Beijing Univ Posts Telecommunications	Beijing Univ Posts Telecommunications	China	1,00
94	Black Hills State Univ	Black Hills State Univ	USA	1,00
94	Budapest Univ of Economic Sciences	Budapest Univ of Economic Sciences	Hungary	1,00
94	California Polytech State Univ	California Polytech State Univ	USA	1,00
94	California State Univ - Fullerton	California State Univ - Fullerton	USA	1,00
94	Carroll Coll	Carroll Coll	USA	1,00
94	Chaudhary Charan Singh Univ	Chaudhary Charan Singh Univ	India	1,00
94	Chinese Academy of Social Sciences	Chinese Academy of Social Sciences	China	1,00
94	Copenhagen Business School	Copenhagen Business School	Denmark	1,00
94	Copenhagen Univ	Copenhagen Univ	Denmark	1,00
94	Drexel Univ	Drexel Univ	USA	1,00

Rank	Institution	Given Name	Country	Score
94	Ecole Natl Ponts et Chaussees	Ecoles des Ponts ParisTech	France	1,00
94	Ecole Natl Super PTT (discontinued)	Ecole Natl Super PTT (discontinued)	France	1,00
94	Eindhoven Univ Tech	Eindhoven Univ Tech	Netherlands	1,00
94	European Business School Paris	European Business School Paris	France	1,00
94	Facultés Universitaires Notre Dame de la Paix	Facultés Universitaires Notre Dame de la Paix	Belgium	1,00
94	Fundação Armando Álvares Penteado - Sao Paulo	Fundação Armando Álvares Penteado - Sao Paulo	Brazil	1,00
94	Grove City Coll	Grove City Coll	USA	1,00
94	Hokkaido Univ	Hokkaido Univ	Japan	1,00
94	Hong Kong Univ	Hong Kong Univ	China	1,00
94	Hosei Univ	Hosei Univ	Japan	1,00
94	Huazhong Univ of Science and Tech	Huazhong Univ of Science and Tech	China	1,00
94	Innsbruck Univ	Innsbruck Univ	Austria	1,00
94	Ithaca Coll	Ithaca Coll	USA	1,00
94	Johns Hopkins Univ	Johns Hopkins Univ	USA	1,00
94	Kansai Univ	Kansai Univ	Japan	1,00
94	Katolieke Univ Leuven	Katolieke Univ Leuven	Belgium	1,00
94	Louisiana State Univ - Baton Rouge	Louisiana State Univ - Baton Rouge	USA	1,00
94	Lynfield Coll	Lynfield Coll	New Zealand	1,00
94	Marquette Univ	Marquette Univ	USA	1,00
94	Marylhurst Univ	Marylhurst Univ	USA	1,00
94	Michigan State Univ	Michigan State Univ	USA	1,00
94	Moscow Inst of Physics and Tech	Moscow Inst of Physics and Tech	Russia	1,00
94	Moscow Inst of Steel and Alloys	Moscow Inst of Steel and Alloys	Russia	1,00
94	Nanjing Univ of Aeronautics & Astronautics	Nanjing Univ of Aeronautics & Astronautics	China	1,00
94	National Univ of Singapore	National Univ of Singapore	Singapore	1,00
94	Niigata Univ	Niigata Univ	Japan	1,00
94	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	USA	1,00
94	Party School of Central Committe of CPC	Party School of Central Committe of CPC	China	1,00
94	Poznan Univ of Economics	Poznan Univ of Economics	Poland	1,00
94	Quinnipiac Univ	Quinnipiac Univ	USA	1,00
94	Reed Coll	Reed Coll	USA	1,00
94	Rhodes Univ	Rhodes Univ	South Africa	1,00
94	San Diego City Coll	San Diego City Coll	USA	1,00
94	Seikei Univ	Seikei Univ	Japan	1,00
94	Shanghai Maritime University	Shanghai Maritime University	China	1,00
94	Southeastern Oklahoma State Univ	Southeastern Oklahoma State Univ	USA	1,00
94	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance	Russia	1,00
94	Stockholm Univ	Stockholm Univ	Sweden	1,00
94	Swiss Fed Inst Tech - Lausanne	EPFL - Lausanne	Switzerland	1,00
94	Taipei College of Maritime Technology	Taipei College of Maritime Technology	Taiwan	1,00
94	Tech Univ Aachen	RWTH Aachen	Germany	1,00
94	Tech Univ Munich	Tech Univ Munich	Germany	1,00
94	Tokyo Univ of Foreign Languages	Tokyo Univ of Foreign Languages	Japan	1,00
94	Tyumen State Oil & Gas Univ	Tyumen State Oil & Gas Univ	Russia	1,00
94	Univ Aarhus	Univ Aarhus	Denmark	1,00
94	Univ Alaska	Univ Alaska	USA	1,00
94	Univ Anahuac	Univ Anahuac	Mexico	1,00
94	Univ Augsburg	Univ Augsburg	Germany	1,00
94	Univ Barcelona	Univ Barcelona	Spain	1,00
94	Univ Bath	Univ Bath	United Kingdom	1,00
94	Univ Bielefeld	Univ Bielefeld	Germany	1,00
94	Univ Calcutta	Univ Calcutta	India	1,00
94	Univ Coll Cork	Univ Coll Cork	Ireland	1,00
94	Univ Coll Dublin	Univ Coll Dublin	Ireland	1,00
94	Univ Durham	Univ Durham	United Kingdom	1,00
94	Univ Geneva	Univ Geneva	Switzerland	1,00

Rank	Institution	Given Name	Country	Score
94	Univ Helsinki	Univ Helsinki	Finland	1,00
94	Univ Huddersfield	Univ Huddersfield	United Kingdom	1,00
94	Univ Kuopio	Univ Kuopio	Finland	1,00
94	Univ Lausanne	Univ Lausanne	Switzerland	1,00
94	Univ Libre Bruxelles	Univ Libre Bruxelles	Belgium	1,00
94	Univ Mannheim	Univ Mannheim	Germany	1,00
94	Univ Miami	Univ Miami	USA	1,00
94	Univ Michigan	Univ Michigan	USA	1,00
94	Univ Minnesota - Twin Cities	Univ Minnesota - Twin Cities	USA	1,00
94	Univ Missouri - Columbia	Univ Missouri - Columbia	USA	1,00
94	Univ Montreal	Univ Montreal	Canada	1,00
94	Univ New England	Univ New England	USA	1,00
94	Univ New Hampshire - Durham	Univ New Hampshire - Durham	USA	1,00
94	Univ North Carolina - Charlotte	Univ North Carolina - Charlotte	USA	1,00
94	Univ Notre Dame	Univ Notre Dame	USA	1,00
94	Univ of Arkansas	Univ of Arkansas	USA	1,00
94	Univ of Navarra	Univ of Navarra	Spain	1,00
94	Univ of Sydney	Univ of Sydney	Australia	1,00
94	Univ Pisa	Univ Pisa	Italy	1,00
94	Univ Rhode Island	Univ Rhode Island	USA	1,00
94	Univ Roma - La Sapienza	Univ Roma - La Sapienza	Italy	1,00
94	Univ South Carolina - Columbia	Univ South Carolina - Columbia	USA	1,00
94	Univ Southern California	Univ Southern California	USA	1,00
94	Univ Texas - Dallas	Univ Texas - Dallas	USA	1,00
94	Univ Tilburg	Univ Tilburg	Netherlands	1,00
94	Univ Toyama	Univ Toyama	Japan	1,00
94	Univ Tuebingen	Univ Tuebingen	Germany	1,00
94	Univ Turin	Univ Turin	Italy	1,00
94	Univ Utrecht	Univ Utrecht	Netherlands	1,00
94	Univ Virginia	Univ Virginia	USA	1,00
94	Univ Wales - Swansea	Swansea Univ	United Kingdom	1,00
94	Univ Western Ontario	Univ Western Ontario	Canada	1,00
94	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee	USA	1,00
94	Univ Zurich	Univ Zurich	Switzerland	1,00
94	US Naval Academy	US Naval Academy	USA	1,00
94	Virginia Poly and State Univ	Virginia Tech	USA	1,00
94	Vrije Universiteit Amsterdam	VU Univ Amsterdam	Netherlands	1,00
94	Wuhan Univ	Wuhan Univ	China	1,00
94	Wuhan Univ of Science and Tech	Wuhan Univ of Science and Tech	China	1,00
94	Yokohama Natl Univ	Yokohama Natl Univ	Japan	1,00
94	Zhejiang Univ	Zhejiang Univ	China	1,00
94	Zurich Univ of Applied Sciences	Zurich Univ of Applied Sciences	Switzerland	1,00
205	Ecole Natl Super Télécom	Telecom ParisTech	France	0,83
205	Peking Univ	Peking Univ	China	0,83
205	Rutgers Univ	Rutgers Univ	USA	0,83
205	Univ Colorado - Boulder	Univ Colorado - Boulder	USA	0,83
205	Univ Houston	Univ Houston	USA	0,83
205	Univ Louvain	Univ Catholique Louvain	Belgium	0,83
205	Univ of Oklahoma	Univ of Oklahoma	USA	0,83
205	Xavier Univ	Xavier Univ	USA	0,83
205	York Univ	York Univ	United Kingdom	0,83
214	Madras Christian College	Madras Christian College	India	0,67
214	Norwegian Univ of Science and Technology	NTNU - Trondheim	Norway	0,67
214	Ohio State Univ	Ohio State Univ	USA	0,67
214	Stuttgart Univ	Stuttgart Univ	Germany	0,67
214	Univ Cape Town	Univ Cape Town	South Africa	0,67
214	Univ Fribourg	Univ Fribourg	Switzerland	0,67

Rank	Institution	Given Name	Country	Score
214	Univ Illinois	Univ Illinois	USA	0,67
214	Univ Muenster	Univ Muenster	Germany	0,67
214	Univ Pontificia Comillas	Univ Pontificia Comillas	Spain	0,67
214	WHU - Otto Beisheim School of Management	WHU - Otto Beisheim School of Management	Germany	0,67
224	American Univ	American Univ	USA	0,50
224	American Univ Beirut	American Univ Beirut	Lebanon	0,50
224	Ashland Univ	Ashland Univ	USA	0,50
224	Aston Univ	Aston Univ	United Kingdom	0,50
224	Bar Ilan Univ	Bar Ilan Univ	Israel	0,50
224	Bates Coll	Bates Coll	USA	0,50
224	Boston Univ	Boston Univ	USA	0,50
224	Bowdoin Coll	Bowdoin Coll	USA	0,50
224	Brown Univ	Brown Univ	USA	0,50
224	Buguruslan Oil Technical School	Buguruslan Oil Technical School	Russia	0,50
224	Centre National Etudes Super Sécurité Sociale	Centre National Etudes Super Sécurité Sociale	France	0,50
224	China Europe International Business School	China Europe International Business School	China	0,50
224	China Europe Intl Business School	China Europe Intl Business School	China	0,50
224	City Univ New York - City Coll	City Univ New York - City Coll	USA	0,50
224	Colgate Univ	Colgate Univ	USA	0,50
224	Concordia Univ	Concordia Univ	Canada	0,50
224	Cranfield Univ	Cranfield Univ	United Kingdom	0,50
224	Dalian Maritime Univ	Dalian Maritime Univ	China	0,50
224	Daqing Petroleum Institute	Daqing Petroleum Institute	China	0,50
224	Dean Coll	Dean Coll	USA	0,50
224	Denison Univ	Denison Univ	USA	0,50
224	Ecole Normale Supérieure - Paris	Ecole Normale Supérieure - Paris	France	0,50
224	Ecole Sup Agricultrice - Purpan	Ecole Sup Agricultrice - Purpan	France	0,50
224	EM Lyon	EM Lyon	France	0,50
224	ESEO Angers	ESEO Angers	France	0,50
224	ESSEC	ESSEC	France	0,50
224	Fundação Getúlio Vargas	Fundação Getúlio Vargas	Brazil	0,50
224	Geneva Coll	Geneva Coll	USA	0,50
224	Georgia State Univ	Georgia State Univ	USA	0,50
224	Harbin Engineering University	Harbin Engineering University	China	0,50
224	Hebrew Univ	Hebrew Univ	Israel	0,50
224	Illinois Wesleyan Univ	Illinois Wesleyan Univ	USA	0,50
224	IMD International	IMD International	Switzerland	0,50
224	Indian Inst Tech - Kharagpur	Indian Inst Tech - Kharagpur	India	0,50
224	Inst Maua of Tech	Inst Maua of Tech	Brazil	0,50
224	Jilin Industry Univ	Jilin Industry Univ	China	0,50
224	Kettering Univ	Kettering Univ	USA	0,50
224	Le Moyne Coll	Le Moyne Coll	USA	0,50
224	Linköping Univ	Linköping Univ	Sweden	0,50
224	London College of Law	London College of Law	United Kingdom	0,50
224	Louisiana Tech Univ	Louisiana Tech Univ	USA	0,50
224	Loyola Coll - Baltimore	Loyola Coll - Baltimore	USA	0,50
224	Maastricht School of Management	Maastricht School of Management	Netherlands	0,50
224	Middlesex Univ London	Middlesex Univ London	United Kingdom	0,50
224	Monash Mt Eliza Business School	Monash Mt Eliza Business School	Australia	0,50
224	Monash Univ	Monash Univ	Australia	0,50
224	Monterrey Inst Tech	Monterrey Inst Tech	Mexico	0,50
224	Mumbai Univ	Mumbai Univ	India	0,50
224	Natl Chung Hsing Univ	Natl Chung Hsing Univ	Taiwan	0,50
224	Northeast Petroleum Institute of China	Northeast Petroleum Institute of China	China	0,50
224	Northeastern Univ	Northeastern Univ	USA	0,50
224	Northumbria Univ	Northumbria Univ	United Kingdom	0,50

Rank	Institution	Given Name	Country	Score
224	Norwegian Sch Economics and Business Administration	Norwegian Sch Economics and Business Administration	Norway	0,50
224	Omsk State Univ	Omsk State Univ	Russia	0,50
224	Pace Univ	Pace Univ	USA	0,50
224	Paderborn Univ	Paderborn Univ	Germany	0,50
224	Pepperdine Univ	Pepperdine Univ	USA	0,50
224	Portland State Univ	Portland State Univ	USA	0,50
224	Queen's Univ Belfast	Queen's Univ Belfast	United Kingdom	0,50
224	Rice Univ	Rice Univ	USA	0,50
224	Robert Morris Univ	Robert Morris Univ	USA	0,50
224	Roosevelt Univ	Roosevelt Univ	USA	0,50
224	Saint Petersburg State Univ of Engineering & Economics	Saint Petersburg State Univ of Engineering & Economics	Russia	0,50
224	San Diego State Univ	San Diego State Univ	USA	0,50
224	Santa Clara Univ	Santa Clara Univ	USA	0,50
224	Shanghai Jiaotong Univ	Shanghai Jiaotong Univ	China	0,50
224	South Texas Coll of Law	South Texas Coll of Law	USA	0,50
224	St Ambrose Univ	St Ambrose Univ	USA	0,50
224	St Cloud State Univ	St Cloud State Univ	USA	0,50
224	St John's Univ	St John's Univ	USA	0,50
224	St Petersburg State Univ	St Petersburg State Univ	Russia	0,50
224	St Stephen's College	St Stephen's College	India	0,50
224	Susquehanna Univ	Susquehanna Univ	USA	0,50
224	Swiss Fed Inst Tech - Zurich	ETHZ - Zurich	Switzerland	0,50
224	Tech Coll - Steyr	Tech Coll - Steyr	Austria	0,50
224	Texas A&M Univ - Coll Station	Texas A&M Univ - Coll Station	USA	0,50
224	Texas Tech Univ	Texas Tech Univ	USA	0,50
224	Tsing Hua Univ	Tsing Hua Univ	China	0,50
224	Ufa Petroleum Inst	Ufa Petroleum Inst	Russia	0,50
224	Univ Bahia	Univ Bahia	Brazil	0,50
224	Univ Bologna	Univ di Bologna	Italy	0,50
224	Univ Bordeaux 1	Univ Bordeaux 1	France	0,50
224	Univ Central de Venezuela	Univ Central de Venezuela	Venezuela	0,50
224	Univ Central Oklahoma	Univ Central Oklahoma	USA	0,50
224	Univ Dayton	Univ Dayton	USA	0,50
224	Univ de los Andes	Univ de los Andes	Venezuela	0,50
224	Univ Deusto	Univ Deusto	Spain	0,50
224	Univ Dortmund	Univ Dortmund	Germany	0,50
224	Univ Duisburg Essen	Univ Duisburg Essen	Germany	0,50
224	Univ Edinburgh	Univ Edinburgh	United Kingdom	0,50
224	Univ Fed Rio de Janeiro	Univ Fed Rio de Janeiro	Brazil	0,50
224	Univ Lancaster	Univ Lancaster	United Kingdom	0,50
224	Univ Lund	Univ Lund	Sweden	0,50
224	Univ Lyon	Univ Lyon	France	0,50
224	Univ Michigan - Ann Arbor	Univ Michigan - Ann Arbor	USA	0,50
224	Univ Navarra	Univ Navarra	Spain	0,50
224	Univ of Hull	Univ of Hull	United Kingdom	0,50
224	Univ of International Business and Economics	Univ of International Business and Economics	USA	0,50
224	Univ of Nebraska - Omaha	Univ of Nebraska - Omaha	USA	0,50
224	Univ Polytechnic Catalunya	Univ Polytechnic Catalunya	Spain	0,50
224	Univ Regensburg	Univ Regensburg	Germany	0,50
224	Univ Rochester	Univ Rochester	USA	0,50
224	Univ San Francisco	Univ San Francisco	USA	0,50
224	Univ Trieste	Univ Trieste	Italy	0,50
224	Univ Utah	Univ Utah	USA	0,50
224	Univ Valladolid	Univ Valladolid	Spain	0,50

Rank	Institution	Given Name	Country	Score
224	Univ Washington - Seattle	Univ Washington - Seattle	USA	0,50
224	Univ Waterloo Ontario	Univ Waterloo Ontario	Canada	0,50
224	Univ Western Australia	Univ Western Australia	Australia	0,50
224	Univ Würzburg	Univ Würzburg	Germany	0,50
224	Univ Zaragoza	Univ Zaragoza	Spain	0,50
224	Uppsala Univ	Uppsala Univ	Sweden	0,50
224	US Air Force Academy	US Air Force Academy	USA	0,50
224	US Merchant Marine Academy	US Merchant Marine Academy	USA	0,50
224	US Military Academy - West Point	US Military Academy - West Point	USA	0,50
224	Vanderbilt Univ	Vanderbilt Univ	USA	0,50
224	Victoria Univ	Victoria Univ	New Zealand	0,50
224	Virginia Commonwealth Univ	Virginia Commonwealth Univ	USA	0,50
224	Wake Forest Univ	Wake Forest Univ	USA	0,50
224	Washington & Jefferson Coll	Washington & Jefferson Coll	USA	0,50
224	West Virginia Univ	West Virginia Univ	USA	0,50
224	Westminster Coll	Westminster Coll	United Kingdom	0,50
224	Wheaton Coll	Wheaton Coll	USA	0,50
224	Widener Univ	Widener Univ	USA	0,50
224	Wilfrid Laurier Univ	Wilfrid Laurier Univ	Canada	0,50
224	Williams Coll	Williams Coll	USA	0,50
224	Xiamen Univ	Xiamen Univ	China	0,50
351	Arizona State Univ	Arizona State Univ	USA	0,33
351	Ashridge Business School	Ashridge Business School	United Kingdom	0,33
351	Auburn Univ	Auburn Univ	USA	0,33
351	California Inst Tech	CalTech	USA	0,33
351	Carleton Univ	Carleton Univ	Canada	0,33
351	Chulalongkorn Univ	Chulalongkorn Univ	Thailand	0,33
351	Colorado State Univ	Colorado State Univ	USA	0,33
351	Dalhousie Univ	Dalhousie Univ	Canada	0,33
351	Ec Natl Sup Aéronautique et Espace	ISAE	France	0,33
351	Ecole Natl Super Pétrole et Moteurs	Ecole Natl Super Pétrole et Moteurs	France	0,33
351	Emory Univ	Emory Univ	USA	0,33
351	EOI Escuela de Negocios - Madrid	EOI Escuela de Negocios - Madrid	Spain	0,33
351	Fairleigh Dickinson Univ	Fairleigh Dickinson Univ	USA	0,33
351	Gazi Univ	Gazi Univ	Turkey	0,33
351	Georgetown Univ	Georgetown Univ	USA	0,33
351	Hotelschool The Hague	Hotelschool The Hague	Netherlands	0,33
351	Indian Inst Management - Calcutta	Indian Inst Management - Calcutta	India	0,33
351	Indian Inst Tech - Madras	Indian Inst Tech - Madras	India	0,33
351	Inst Tech Autonomico Mexico	Inst Tech Autonomico Mexico	Mexico	0,33
351	Macquarie Univ	Macquarie Univ	Australia	0,33
351	Max Planck Inst	Max Planck Inst	Germany	0,33
351	Nankai Univ	Nankai Univ	China	0,33
351	Northern Arizona Univ	Northern Arizona Univ	USA	0,33
351	Polytechnic Univ New York	Polytechnic Univ New York	USA	0,33
351	Renmin Univ of China	Renmin Univ of China	China	0,33
351	Skidmore College	Skidmore College	USA	0,33
351	Slippery Rock Univ Pennsylvania	Slippery Rock Univ Pennsylvania	USA	0,33
351	Technion	Technion	Israel	0,33
351	Univ Bern	Univ Bern	Switzerland	0,33
351	Univ Dijon	Univ Dijon	France	0,33
351	Univ Frankfurt	Univ Frankfurt	Germany	0,33
351	Univ Natl Autonoma Mexico	Univ Natl Autonoma Mexico	Mexico	0,33
351	Univ of Witwatersrand	Univ of Witwatersrand	South Africa	0,33
351	Univ Porto	Univ Porto	Portugal	0,33
351	Univ Pretoria	Univ Pretoria	South Africa	0,33
351	Univ Windsor	Univ Windsor	Canada	0,33

Rank	Institution	Given Name	Country	Score
351	Utah State Univ	Utah State Univ	USA	0,33
351	Vlerick Leuven Gent Management School	Vlerick Leuven Gent Management School	Belgium	0,33
351	XLRI Jamshedpur	XLRI Jamshedpur	India	0,33
390	Chinese Univ of Hong Kong	Chinese Univ of Hong Kong	China	0,25
390	Ecole Aviation Civile	Ecole Natl Aviation Civile	France	0,25
390	London Business School	London Business School	United Kingdom	0,25
390	Solvay Brussels School of Economics and Management	Solvay Brussels School of Economics and Management	Belgium	0,25
390	Sungkyunkwan Univ	Sungkyunkwan Univ	South Korea	0,25
390	Univ Ghent	Univ Ghent	Belgium	0,25
390	Univ Liverpool	Univ Liverpool	United Kingdom	0,25
390	Univ Strathclyde	Univ Strathclyde	United Kingdom	0,25

## 8. Contacts

Would you kindly send us your comments and indicate any errors or omissions that you may have noted in this survey.

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